#### Appendix 4.1: Peoples Directorate Budget 2021/22

This Appendix gives the detailed movement in cost centre budgets from the Restaed 2020/21 to the proposed budget for 2021/22.

2020/21 Restated Budget - This is the Quarter 2 2020/21 budget adjusted for one off items approved in year e.g. Budget Carry Forwards approved at outturn.

Pressures - New pressures for 2021/22 - details provided in comments

Ring Fenced Funded Spending - Adjustments to reflect changes in services that are funded from ring fenced funding e.g. Public Health

Demand Rebasing - Additional pressures created by increasing demand for statutory services

Savings - Identified savings for 2021/22 - details provided in comments

Pay & Inflation - Changes for inflation and pay related items e.g. pension increases

Transfers - budgets transferred between cost centres - details providied in comments

Cost Centre Description	2020/21 Restated Budget	Pressures	Ring Fenced Funded Spending	Demand Rebasing	Savings	Pay and Inflation	Transfer	2021/22 Budget	Comments
	£	£	£	£	£	£	£	£	
Directorate Management Costs									
Directorate Management - Childrens	792,000	50,000				7,900	152,400	1,002,300	There has been a management restructure across the directorate, with Director of People moving to Interim Chief Exec and deputy directors becoming interim Directors for Adults and Children. The restructure has created a pressure of £84k in the Childrens area, which has been offset by a saving in the Adults area of £96k. Some duties have transferred from Adults to Childrens e.g. Domestic
Directorate Management - Adults	903,300	50.000			(12,100)	16.000	(152,400)	804.800	Abuse. In addition to the restructure both Adults and Childrens have a provision for £50k (one off) which can be used to supplement staff should demand increase as a result of the Councils Covid response.
Directorate Management Costs	1,695,300	100,000	0	0	( , ,	23,900	, , ,	1,807,100	
Business Intelligence	.,,	,		•	(12,100)	_0,000		.,	
Business Intelligence Team	147,900				0	10,100		158,000	
Business Intelligence	147,900	0	0	0	0	10,100	0	158,000	
Public Health	,					,			
Public Health Department Sexual Health Health Check Programme Obesity Programme Physical Activity	(1,161,900) 214,500 25,000 4,900 103,100		6,400				22,500 (22,500)	(1,133,000) 192,000 25,000 4,900 103,100	Public Health expenditure is funded from a ring fenced grant plus the use of £52k from the Earmarked reserve ring fenced for Public
Substance Misuse	122,700		3,300					126,000	Health.
Smoking & Tobacco	55,500							55,500	
Other Public Health Services Childrens Health 0-19	106,200 530,000		14,500 28,000					120,700 558,000	
Public Health	0	0	52,200	0	0	0	0	52,200	
BCF Enablers									
BCF: Programme Support	96,000		124,500					220,500	
BCF Enablers	96,000	0	124,500	0	0	0	0	220,500	

Cost Centre Description	2020/21 Restated Budget	Pressures	Ring Fenced Funded Spending	Demand Rebasing	Savings	Pay and Inflation	Transfer	2021/22 Budget	Comments
	£	£	£	£	£	£	£	£	
BCF Unified Prevention									
BCF: Community Prevention	147,000							147,000	
BCF: Life Planning	57,000							57,000	D
BCF: Vulnerable Adult Risk									
Management BCF: Wellbeing Advisors	87,000							87,000	
BCF. Weilbeing Advisors BCF Unified Prevention	103,000							103,000	
	394,000	0	0	0	0	0	0	394,000	3
BCF Holistic Management of Health & Wellbeing									
BCF: Integrated Community Care	587,000							587,000	
BCF: Integrated Case Management									£2.706m
	100,000		<u> </u>		L		<b> </b>	100,000	
BCF: Care Act Carers	130,000		1				<u> </u>	130,000	
BCF: Dementia Services BCF: Assistive Technology	74,000				<u> </u>		<u> </u>	74,000	
BCF: Assistive Technology BCF Holistic Management of	65,000							65,000	
Health & Wellbeing	956,000	0	0	0	0	0	0	956,000	2
BCF Hospital Flows BCF: Integrated Urgent Response	262,000							262,000	
BCF: Hospital Transfer &					1				
Reablement	716,000							716,000	
Supporting Independence - Winter					1				-
Pressure	136,000							136,000	
BCF: Hospital Avoidance	21,000							21,000	
BCF Hospital Flows	1,135,000	0	0	0	0	0	0	1,135,000	
Non BCF Contract & Procurement									
Healthwatch and NHS Advocacy	69,200				1			69,200	
Better Care Together Programme	8,500				(8,500)			(	Better Care Together Programme has been consumed within the BCF programme, so budget no longer required.
Commissioning Team	139,000					5,400		144,400	)
Community Prevention and					1				
Wellness Services	253,000							253,000	
Non BCF Contract & Procurement	469,700	0	0	0	(8,500)	5,400	0	466,600	
ASC - Community Inclusion					<u> </u>		<u> </u>		
ASC Commuinity Inclusion - Community Support Services	630,000			2,900		12,600	29,700	675,200	Transfer of budget between community services
ASC Community Inclusion - Day									
Opportunities Services	362,700					9,900			Transfer of budget between community services
Advocacy Contract	11,400					200		11,600	
ASC - Community Inclusion	1,004,100	0	0	2,900	0	22,700	11,900	1,041,600	
ASC Prevention and Safeguarding									
Direct Payments - Carer Support	113,200				(43,000)				Additional contribution from BCF to fund carer support
Homecare - Carers Support	1,000					0		1,000	
Carers Support Income	(20,500)				ļ			(20,500	)
Respite - Mental Health	4,400				ļ	100		4,500	
Respite - Older People	55,000		<u> </u>		ļ	1,900	<u> </u>	56,900	
Respite - Physical Disabilities	4,300			(4,400)		100		(	Reduction in service demand with no current service users entitled to prespite
Respite - Learning Disabilities	17,500			(13,000)		500		5.000	Reduction in service demand with fewer service users entitled to respite

Cost Centre Description	2020/21 Restated Budget	Pressures	Ring Fenced Funded Spending	Demand Rebasing	Savings	Pay and Inflation	Transfer	2021/22 Budget	Comments
•	£	£	£	£	£	£	£	£	
Other - Mental Health	0							0	
									Reduction in income expected, following reduced demand on the
Respite- Income	(20,000)			10,000				(10,000)	
Armed Forces Covenant Delivery	8,800	18,800				2,400		L	Cessation of MOD grant funding for this post
Prison Assessments	12,400					200		12,600	
ASC Prevention and Safeguarding	176,100	18,800	0	(7,400)	(43,000)	5,200	0	149,700	
ASC Prevention and Safeguarding									
- Staffing								0	
ASC Prevention and Safeguarding -									
Staffing	267,600					13,200		280,800	
ASC Prevention and Safeguarding			-	_	_		-		
- Staffing	267,600	0	0	0	0	13,200	0	280,800	
ASC Housing									
									Savings due to change of service delivery of temporary
Homelessness	36,800				(17,600)	1,000		L	accommodation.
Housing Options Team	129,800					1,300		131,100	
ASC Housing	166,600	0	0	0	(17,600)	2,300	0	151,300	
ASC Support and Review -									
Daycare									
Daycare - Older People	125,000							125,000	Daycare has not been operating during Covid-19 with alternative
Daycare - Physical Disabilities	3,400							3,400	provision being provided within existing RCC Budgets, Review of
Daycare - Learning Disabilities Daycare - Income	70,700			2,500				73,200	offering will be undertaken when Covid restrictions are relaxed
	0							0	<u> </u>
ASC Support and Review -			-		_	_	-		
Daycare	199,100	0	0	2,500	0	0	0	201,600	
ASC Support and Review - Direct									
Payments									
Direct Payments - Mental Health	15,300			5,700				21,000	
Direct Payments - Older People	273,400			36,600				310,000	
Direct Payments - Physical									
Disabilities	230,200							230,200	
Direct Payments - Learning	0.40.000			150 000				500.000	Increase in service demand for direct payments for service users that
Disabilities	349,000			153,000				502,000	had previously received residential care
									Care peologica are often funded perthy but each Authorities and a sufficient
									Care packages are often funded partly by Local Authorities and partly
									by Health. Following reassessments of service users, there has been a £11k reduction of income from health as needs have been deemed
Direct Payments Income	(04,000)			44.000				(50.000)	to be less health based and more social care based.
ASC Support and Review - Direct	(61,800)			11,800				(50,000)	to be less itealitt based and more SUCIAI Care based.
Payments	000 400	~	~	207 4 22			•	4 042 000	
-	806,100	0	0	207,100	0	0	0	1,013,200	
ASC Support and Review -									
Homecare	70.465			(00.000)					
Homecare - Mental Health	78,400			(29,200)		2,300		51,500	
Homecare - Ölder People	1,219,700			(18,200)		34,500		1,236,000	
									Pressure relates to loss of fee income from both services users and
				/a a a - ·	(~~~~~~	//			Health. Saving as a result of additional BCF funding being allocated
Internal Homecare Staffing	112,700	9,000		(2,900)	(33,600)	(14,600)			to the service
Homecare - Physical Disabilities	272,900			9,200		11,400		293,500	
Homecare - Learning Disabilities	305,000			3,900		10,400		319,300	
	(94,500)			(2,000)				(96,500)	
Homecare - Income from Health									
Homecare - Income from Health Fairer Charging Income	(323,700)			(56,300)				(000 000)	Increased income due to more service users being financially assessed as qualifying to pay for their care

ASC Support and Review         E         E         E         E         E         E         E         E           Acc Support and Review - Other         30,000         0         (06,500)         (33,000)         44,000         0         1,494,000           Disabilities Connects         70,000         70,00	Cost Centre Description	2020/21 Restated Budget	Pressures	Ring Fenced Funded Spending	Demand Rebasing	Savings	Pay and Inflation	Transfer	2021/22 Budget	Comments
Homeare         1,570,500         9,000         09,5500         (33,600)         44,600         0         1,494,400           AGC Support and Review         70,000	-		£	£	£	£	£	£	£	
Disabilities Contexts         20,00         300         275,66           Disabilities Contexts         5,300         776,66         776,66           Coll S AMA(P) MM         26,000         5,300         776,66           Coll S AMA(P) MM         26,000         5,300         776,66           Coll S AMA(P) MM         26,000         5,300         776,66           Coll S AMA(P) MM         26,000         6,200         0         327,700           ASS Support and Review - Other         0         0         2,2000         0         327,700           Readeratial and Review - Other Ansing         2,660,000         6,200         0         32,700         0           Readeratial and Review - Other Ansing         2,660,000         6,200         2,2100         0         0           Readeratial Ansing Disabilities         1,600,000         (65,300)         0         2,2100         The are 3 terms affecting the demand releasing (1) high cost child case terms and montal run rabin Is hund Pair can run Review - 0         1,511,500,000         1,521,500         0         1,521,500         0         1,521,500         0         1,521,500         0         1,521,500,000         1,521,500,000         1,521,500,000         1,521,500,000         1,522,500         0         1,520,500         0<		1,570,500	9,000	0	(95,500)	(33,600)	44,000	0	1,494,400	
Disabilities Contexts         20,00         300         275,66           Disabilities Contexts         5,300         776,66         776,66           Coll S AMA(P) MM         26,000         5,300         776,66           Coll S AMA(P) MM         26,000         5,300         776,66           Coll S AMA(P) MM         26,000         5,300         776,66           Coll S AMA(P) MM         26,000         6,200         0         327,700           ASS Support and Review - Other         0         0         2,2000         0         327,700           Readeratial and Review - Other Ansing         2,660,000         6,200         0         32,700         0           Readeratial and Review - Other Ansing         2,660,000         6,200         2,2100         0         0           Readeratial Ansing Disabilities         1,600,000         (65,300)         0         2,2100         The are 3 terms affecting the demand releasing (1) high cost child case terms and montal run rabin Is hund Pair can run Review - 0         1,511,500,000         1,521,500         0         1,521,500         0         1,521,500         0         1,521,500         0         1,521,500,000         1,521,500,000         1,521,500,000         1,521,500,000         1,522,500         0         1,520,500         0<	ASC Support and Review - Other								0	
DOL 5.4 AMP/7MI         242,201         25,00         5,300         270,500           FIGE Protocol         7,700         20,00         7,900         5,400           FIGE Protocol         7,700         20,00         7,900         5,400           FIGE Protocol         7,700         20,00         332,200         332,200           ASC Support and Review - Other         300,00         332,200         20,00         337,700           ASC Support and Review - Other         300,00         2,224,300         20,00         32,224,300           Residential - Control Review - Coher         28,00,00         246,000         52,200         3,224,300           Residential - Learning Databilities         1,835,600         (63,200)         51,600         1,833,300 decrease in demark (15,94) (1,80,000           Residential - Learning Databilities         1,835,600         (63,200)         57,500         3,700         165,500           Residential - Learning Databilities         1,836,600         (64,800)         4,663,000         1,833,300 decrease in demark (15,94) (1,90,000           Residential - Learning Databilities         1,836,600         (64,800)         4,663,000         4,633,900           Residential - Learning Databilities         1,836,600         (64,800)         4,663,900 <td< td=""><td></td><td>20 400</td><td></td><td></td><td></td><td></td><td>300</td><td></td><td>20 700</td><td></td></td<>		20 400					300		20 700	
Transitions         5,400         5,400           Refer findmarker         300         7,500         300         7,500           Refer findmarker         300,000         33,200         33,200         33,200           Refer findmarker         300,000         33,200         33,200         33,200           ASC Support and Neview - Other         300,000         5,200         0         33,200           Residential and Neview - Other Neviey         2,800,000         246,500         6,200         3,224,300           Residential - Memory and Cognitive         106,000         (65,000)         51,600         51,600         1,81,830,000           Residential - Learning Disabilities         1,855,000         (65,000)         51,600         (1,83,800)         Redication in there is a literal alteral alteral promote (51,530,(3) general alteral alteral alteral promote (51,530,(3) general alteral alteral alteral promote (51,530,(3) general alteral alteral black (51,500,(2) alteral alteral alteral black (51,500,(2) alteral alteral alteral black (51,500,(2) alteral alteral alteral alteral black (51,500,(2) alteral alteral alteral alteral black (51,500,(2) alteral alteral alteral alteral alteral black (51,500,(2) alteral black (51,500,(2) alteral alteral alteral alter					25.000					
HISC Protocol Relation More Service         7,300         7,300         7,300           ASC Support and Review - Other         30,600         0         0         25,000         0         6,200         0         33,2700           ASC Support and Review - Other Residential - Other People         2,665,000         2,665,000         2,665,000         2,665,000         2,665,000         2,625,000         3,222,370           Residential - Other People         106,000         (65,800)         51,000         1,233,00         0         2,2700           Residential - Learning Disabilies         1,835,500         (65,800)         51,000         1,233,00         0         0,000         1,233,00         0         0,000         1,233,00         0         0,000         1,233,00         0,000         1,233,00         0,000         1,233,00         0,000         1,233,00         0,000         1,033,00         0,000         1,033,00         0,000         1,033,00         0,000         1,033,00         0,000         0,000         1,030,00         0,000         1,030,00         0,000         1,030,00         0,000         0,000         0,000         0,000         0,000         0,000         0,000         0,000         0,000         0,000         0,000         0,000         0,000<					20,000					
Status         Status         330         33.30           ASC Support and Review - Other         306,00         0         25,000         6,200         0         337,70           ASC Support and Review - Other         306,00         0         25,000         0         6,200         0         337,70           ASC Support and Review - Other         2,085,000         266,500         10,200         3,224,500         0         3,224,500           Residential - Memory and Cognitive         106,500         (53,300)         51,600         52,700         0         52,700         0         1,201,200         1,200,200 </td <td></td>										
ASC Support and Review - Other         306,50         0         25,000         0         6,200         0         337,70           ASC Support and Review - Residential and Nerview - Residential and Nerview - Residential - Utility People         2,885,000         246,000         82,2800         32,223,300           Residential and Nerview - Residential - Memory and Cognitive         1,08,000         (53,300)         52,000         52,200         32,223,300           Residential - Memory and Cognitive         1,855,500         (55,800)         51,600         1,853,500         1,853,500           Residential - Learning Disabilities         1,836,500         (55,800)         51,600         1,853,500         1,853,500           Residential Income Sectional Income         11,000         17,300         3,200         190,500         16,553,000           ASC Support and Review - Staffing         15,500         0         146,300         4,063,900         4,063,900           ASC Support and Review - Staffing         515,500         0         7,100         522,600         16,32,000           ASC Support and Review - Staffing         140,000         11,200         12,820,000         16,820,000         16,820,000         16,820,000           Staffing         515,550         0         0         7,100         522,600										
ASC Support and Review         ASC         Support and Review         ASC         Support and Review         <		,			25.000				,	
Residential and Nursing Residential - Learning Deabilities         2.65.00         2.66.00         2.242.00           Residential - Learning Deabilities         1.85.00         (.55.800)         52.00         7.242.00           Residential - Learning Deabilities         1.85.00         (.55.800)         51.600         1.831.200           Residential - Learning Deabilities         1.85.500         (.55.800)         51.600         1.831.200           Residential - Learning Deabilities         1.65.000         1.63.000         (.55.800)         1.831.200           Residential - Learning Deabilities         1.60.000         1.63.000         (.1.85.000)         (.1.85.000)           Residential - Learning Deabilities         1.60.000         1.63.000         (.1.85.000)         (.1.85.000)           Residential - Learning Deabilities         1.60.000         1.63.000         1.65.000         (.1.85.000)           Residential - Learning Deabilities         1.60.000         1.65.000         1.65.000         1.65.000           Residential - Learning Deabilities         1.60.000         0         2.60.000         1.65.000           Residential - Learning Deabilities         1.60.000         4.66.3.000         4.66.3.000         4.66.3.000           Residential - Learning Deabilities         1.60.000         7.1000		306,500	U	U	25,000	U	6,200	U	337,700	
Residential - Memory and Cognitive         106,000         (53,300)         52,700           Residential - Learning Disabilities         1,835,500         (55,800)         51,600         1,331,300         createment to addits (\$1258) (2) Reduced demand from other barvice users now opting for direct payments (\$1538) (3) general services and demand from other services and de	Residential and Nursing								0	
Residential - Learning Disabilities         The are 3 items affecting the demand rebasing (1) high cost drive in the service users in demand (F258) (3) general form of the service users in demand (F258) (3) general (F258) (5) general (F258) (F258) (5) general (F258) (	Residential - Older People	2,895,000			246,500		82,800		3,224,300	
Residential - Learning Disabilities         The are 3 items affecting the demand rebasing (1) high cost drive in the service users in demand (F258) (3) general form of the service users in demand (F258) (3) general (F258) (5) general (F258) (F258) (5) general (F258) (	Residential - Memory and Cognitive	106.000			(53.300)				52,700	
Residential Income         (1,460,600)         100,700         (1,355,800)         Reduction in service users that are able to fund their own care.           Residential - Myraial Disabilities         105,000         75,300         3,200         165,500           Residential - Myraial Disabilities         105,000         8,700         150,000         160,000           Residential - Myraial Disabilities         100,700         8,700         150,000         160,000           Residential - Myraial Disabilities         0         0         4,063,900         160,000         160,000           Staffing         0         0         0         7,100         522,600         0         168,000         169,000           ASC Support and Review - Staffing         515,500         0         0         0         7,100         522,600           Hask - OTS, Juki & Edgupment         140,400         11,200         151,600         0<					(33)-33)				íí	The are 3 items affecting the demand rebasing (1) high cost childrens case transferred to adults (£125k) (2) Reduced demand from other service users now opting for direct payments (£153k) (3) general
Residential - Physical Disabilities         105.000         57.300         3.200         165.500           Residential - Minard Health         140.000         1.300         8.700         165.500           ASC Support and Review - Residential - Minard Health         3.620,500         0         146.300         0         4.063,390           ASC Support and Review - Starting         515,500         0         0         7.100         522,600           ASC Support and Review - Starting         515,500         0         0         7.100         522,600           Starting         515,500         0         0         7.100         522,600           Starting         299,000         0         0         7.100         522,600           Starting         299,000         0         0         7.100         0           Starting         299,000         0         0         0         0           Starting         299,000         0         0         0         0         0           Starguarding         299,000         0         0         0         0         0         0           Safeguarding Gards         68,000         0         0         0         0         0         0	<u> </u>						51,600		1,831,300	decrease in demand (£28k)
Residential - Menital - Mealth         140,000         1,300         8,700         150,000           Residential and Nursing         3,620,900         0         296,700         0         146,300         0         4,063,900           ASC Support and Review - Staffing         515,500         7100         522,600         0         0           Staffing Asc Support and Review - Staffing         515,500         0         0         7100         522,600           Staffing Asc Support and Review - Staffing 299,000         0         0         0         7100         522,600           HAR - OTS, Ats & Eequipment HAR - OTS, Ats										
XEC Support and Review -         0000         0000         0000         000000         000000         000000         000000         000000         0000000         000000000         00000000000         000000000000000000000000000000000000										
Residential and Nursing         3,620,900         0         296,700         0         146,300         0         4,063,300           Staffing         515,500         7,100         522,600         522,600           ASC Support and Review - Staffing         515,500         0         0         7,100         522,600           ASC Support and Review - Staffing         515,500         0         0         0         7,100         522,600           ASS Support and Review - Staffing         515,500         0         0         0         7,100         522,600           HAR - OTS, Alds & Equipment         140,400         11,200         151,600         146,800         316,600           HAR - OTS, Alds & Equipment         140,400         11,200         151,600         146,800         366,000           Safeguarding         29,000         3.2,00         36,000         0         14,400         13,800         407,600           Safeguarding Boards         69,000         0         0         14,400         70,400         28,2700         146,000         28,2700         146,000         28,2700         146,000         28,000         28,100         146,000         28,100         146,000         28,100         146,000         28,100         <		140,000			1,300		8,700		150,000	
ASC Support and Review - Starting         000000000000000000000000000000000000		3 620 900	0	0	296 700	0	1/6 300	0	4 063 900	
Starting	5	3,020,300	0		230,700	0	140,500	0	4,003,300	
Support and Review - Statifing         515,500         0         0         0         7,100         522,600           ASC Support and Review - Statifing         515,500         0									0	
ASC Support and Review         515,500         0         0         0         7,100         0         522,600           Haspital and Reablement         140,400         11,200         11,600         <		515 500					7 100	Т	522 600	
Stating         515,500         0         0         7,100         0         522,600           Hospital and Reablement         -         -         0         -         0           Hase, OTes, Aids & Eequipment         140,400         -         151,600         -         -           Hospital & Reablement - Staffing         299,000         -         -         0<		0.0,000					.,		022,000	
Hospital and Reablement         100		515 500	0	0	0	0	7 100	0	522 600	
H&F. OT's. Aids & Equipment         140,400         11,200         151,600           Hospital & Reablement - Staffing         299,000         3,200         13,800         316,000         Transfer of budget from community services           Hospital and Reablement         439,400         0         0         0         0         0           Safeguarding          0	-	010,000	Ű		•	3	1,100	0	-	
Hospital & Reablement - Staffing         299,000         3,200         13,800         316,000         Transfer of budget from community services           Interim Beds         0		140 400					11 200		151 600	
Interim Beds         0         0         0           Hospital and Reablement         439,400         0         0         0         14,400         13,800         467,600           Safeguarding         0         0         0         0         0         0           Safeguarding Boards         69,000         1,400         70,400         The government have given Councils new responsibilities around Domestic Abuse Capacity Building. This is funded via a grant she safeguarding QA         260,700         400         50,000         (28,400)         282,700         under other grants within the MTFP           Safeguarding         329,700         400         50,000         0         0         282,700         under other grants within the MTFP           Safeguarding         329,700         400         50,000         0         0         353,100           CSC Referral, Assessment and Intervention Service         0								13 800		Transfer of hudget from community services
Safeguarding       Control       Control <thcontrol< th="">       Control       Control<td></td><td>200,000</td><td></td><td></td><td></td><td></td><td>0,200</td><td></td><td>010,000</td><td></td></thcontrol<>		200,000					0,200		010,000	
Safeguarding       Control       Control <thcontrol< th="">       Control       Control<td>Hospital and Reablement</td><td>439 400</td><td>0</td><td>0</td><td>0</td><td>0</td><td>14 400</td><td>13 800</td><td>467 600</td><td></td></thcontrol<>	Hospital and Reablement	439 400	0	0	0	0	14 400	13 800	467 600	
Safeguarding Boards       69,000       1,400       70,400         Safeguarding QA       260,700       400       50,000       (28,400)       282,700       under other grants within the MTFP         Safeguarding       329,700       400       50,000       0       0       282,700       under other grants within the MTFP         Safeguarding       329,700       400       50,000       0       0       282,700       under other grants within the MTFP         Safeguarding Service       0       0       0       250,300       0       0       0         Duty Desk for Childrens Referrals       218,800       31,500       250,300       250,300       0       0         CSC Referral, Assessment and Intervention Service       0	•	,	•				,	,	,	
Safeguarding QA       260,700       400       50,000       (28,400)       The government have given Councils new responsibilities around Domestic Abuse Capacity Building. This is funded via a grant she (28,400)         Safeguarding       329,700       400       50,000       0       (28,400)       282,700       under other grants within the MTFP         Safeguarding       329,700       400       50,000       0       0       282,700       under other grants within the MTFP         Safeguarding hereits       218,800       0       0       0       0       0         Duty Desk for Childrens Referrats       218,800       31,500       250,300       0       0         Duty Si7       7,900       0       0       0       250,300       0       0         CSC Referral, Assessment and Intervention Service       226,700       0       0       0       250,300       0         CSC Permanency and Protection Service       226,700       0       0       0       258,400       268,000         Children Looked After       78,400       1.500       79,900       268,00       79,900       79,900       79,900         Children's Social Care Staffing       361,900       49,800       5,300       417,000       200       200       200<		69 000					1 400			
Safeguarding         329,700         400         50,000         0         (27,000)         0         353,100           CSC Referral, Assessment and Intervention Service         Intervention Service         0         0         0         0         0           Duty Desk for Childrens Referrals         218,800         200         8,100         250,300         0         0           Duty S17         7,900         0         0         0         31,500         250,300           CSC Referral, Assessment and Intervention Service         226,700         0         0         0         31,700         258,400           CSC Permanency and Protection Service         26,400         400         26,800         26,800         1.500         79,900           Children in Need         26,400         400         26,800         79,900         The pressure relates to five student Social workers partially funde           Children's Social Care Staffing         361,900         49,800         5,300         417,000         The preasure relates to five student Social workers partially funde				50.000						The government have given Councils new responsibilities around Domestic Abuse Capacity Building. This is funded via a grant shown
CSC Referral, Assessment and Intervention Service       0         Duty Desk for Childrens Referrals       218,800       31,500       250,300         Duty S17       7,900       200       8,100         CSC Referral, Assessment and Intervention Service       226,700       0       0       0         CSC Referral, Assessment and Intervention Service       226,700       0       0       0       31,700       258,400         CSC Permanency and Protection Service       26,400       400       26,800       0       0         Children in Need       26,400       400       26,800       The pressure relates to five student Social workers partially funde         Children's Social Care Staffing       361,900       49,800       5,300       Demand rebasing based on estimates of current UASC cohort	0 0	,					. ,			
Intervention Service       o         Duty Desk for Childrens Referrals       218,800       31,500       250,300         Duty S17       7,900       200       8,100         CSC Referral, Assessment and Intervention Service       226,700       0       0       0       31,700       0       258,400         CSC Permanency and Protection Service       26,400       0       0       0       0       0       0       0         Children in Need       26,400       400       26,800       0<		329,700	400	50,000	U	U	(27,000)	U	353,100	
Duty \$17       7,900       200       8,100         CSC Referral, Assessment and Intervention Service       226,700       0       0       0       31,700       0       258,400         CSC Permanency and Protection Service       26,400       400       268,00       0         Children in Need       26,400       400       26,800       79,900         Children 's Social Care Staffing       361,900       49,800       5,300       417,000       The pressure relates to five student Social workers partially funde         Children's Social Care Staffing       361,900       49,800       Demand rebasing based on estimates of current UASC cohort	Intervention Service								0	
CSC Referral, Assessment and Intervention Service       226,700       0       0       0       31,700       0       258,400         CSC Permanency and Protection Service           0       0         Children in Need       26,400        400       26,800       0       0         Children Looked After       78,400       1,500       79,900       The pressure relates to five student Social workers partially funde         Children's Social Care Staffing       361,900       49,800       5,300       417,000       grant income         Demand rebasing based on estimates of current UASC cohort         Demand rebasing based on estimates of current UASC cohort				I						
Intervention Service       226,700       0       0       0       31,700       0       258,400         CSC Permanency and Protection Service       Comparison       Com		7,900					200		8,100	
CSC Permanency and Protection Service       0         Children in Need       26,400         Children in Need       26,400         Children Looked After       78,400         Children's Social Care Staffing       361,900         49,800       5,300         Children's Social Care Staffing       361,900         49,800       5,300         417,000       grant income         Demand rebasing based on estimates of current UASC cohort				Т			Т			
Service       0         Children in Need       26,400         Children in Need       26,400         Children Looked After       78,400         Children's Social Care Staffing       361,900         49,800       5,300         417,000       grant income         Demand rebasing based on estimates of current UASC cohort		226,700	0	0	0	0	31,700	0	258,400	
Children in Need       26,400       400       26,800         Children Looked After       78,400       1,500       79,900         Children's Social Care Staffing       361,900       49,800       5,300       417,000       grant income         Demand rebasing based on estimates of current UASC cohort       0       0       0       0       0	-								0	
Children Looked After       78,400       1,500       79,900         Children's Social Care Staffing       361,900       49,800       5,300       417,000       grant income         Demand rebasing based on estimates of current UASC cohort       0       0       0       0       0	Children in Need	26,400					400		26,800	
Children's Social Care Staffing       361,900       49,800       5,300       The pressure relates to five student Social workers partially funde         Children's Social Care Staffing       361,900       49,800       5,300       417,000       grant income         Demand rebasing based on estimates of current UASC cohort       0       0       0       0       0										······
Demand rebasing based on estimates of current UASC cohort			49.800						íí	The pressure relates to five student Social workers partially funded by grant income
UASC Over 16 24,900 2,500 1,500 28,900 income from Home Office for UASC and related costs					2 500					Demand rebasing based on estimates of current UASC cohort

	2020/21 Restated	Pressures	Ring Fenced Funded	Demand Rebasing	Savings	Pay and Inflation	Transfer	2021/22 Budget	_
Cost Centre Description	Budget £	£	Spending £	£	£	£	£	£	Comments
Unaccompanied Asylum Seekers -									
Over 18	42,000			32,400		2,200		76,600	
UASC Under 16	0							0	
CSC Permanency and Protection									
Service	533,600	49,800	0	34,900	0	10,900	0	629,200	
CSC Fostering, Adoption and Care Leaver Service								0	
Placements	1,511,600					42,300		1,553,900	
Adoption	74,500					3,700		78,200	
Family Support Staffing	258,300					(31,200)		227,100	· · · · · · · · · · · · · · · · · · ·
Care Leavers (Section 24	200,000					(01,200)			Costs increase (pressure) relating to UASC care leavers however
Payments)	66,600			51,000	(49,900)	1,400		69 100	now Home Office funds £240 per week so income to ofset this.
CAMHS	11,200			51,000	(43,300)	200		11,400	
	11,200					200		11,400	
CSC Fostering, Adoption and	1 000 000			E1 000	(40.000)	16 400		1 020 700	
Care Leaver Service	1,922,200	0	0	51,000	(49,900)	16,400	0	1,939,700	
Early Intervention - Targeted Intervention									
Children with Disabilities (CWD)	477,700			(125,000)		33,100		295 900	Demand rebasing relates to one service user transitioning to adults
	211.700			(125,000)				385,800	
Aiming High						(12,900)		198,800	
Changing Lives	(52,000)		47,200			4,800			Funding spending adjustment as funding expected to cease
Childrens Centre - Revenue	335,100					(7,900)		327,200	
Targeted Intervention Service	274,600					20,200		294,800	
Early Intervention - Targeted									
Intervention	1,247,100	0	47,200	(125,000)	0	37,300	0	1,206,600	
Early Intervention - SEND & Inclusion									
SEN Staffing	402,500					18,100		420,600	
Early Senco (0-3yrs support)	14,100					300		14,400	
Early Intervention - SEND &	14,100					500		14,400	
Inclusion	416,600	0	0	0	0	18,400	0	435,000	
	410,000	0	0	0	0	10,400	0	435,000	
Early Intervention - Universal and Partnership	-								
Play For All	0							0	
Early Intervention Team Staffing	329,700					(6,400)		323,300	
Rutland Youth Council	3,100							3,100	
Early Intervention - Universal and Partnership	332,800	0	0	0	0	(6,400)	0	326,400	
Schools and Early Years									
Primary Schools	76,000							76,000	······
Additional Learning Resources for									<u> </u>
CLA	0							0	
UIFSM (free school meals)	0							0	
Governor Training	0							0 	+
School Officer	0 81,800			+		2,200		84,000	h
School Improvement Consultancy	01,000			+		2,200		0-4,000 ^	
			L						
Early Years Training	32,000				(16,000)	600			Saving relates to reduction in cost due to delivering training remotely
Schools and Early Years	189,800	0	0	0	(16,000)	2,800	0	176,600	
Rutland Adult Learning and Skills Service (RALSS)									
Community Learning	44,200					(200)		44,000	There is a risk that demand for courses could reduce resulting in drop in income. The extent of the impact is not yet known, so no pressure has been included.

Cost Centre Description	2020/21 Restated Budget £	Pressures £	Ring Fenced Funded Spending £	Demand Rebasing £	Savings £	Pay and Inflation £	Transfer £	2021/22 Budget £	Comments
Post Oct 2014 Rutland Adult Skills									
Budget	(48,000)					2,100		(45,900)	
Rutland Adult Learning and Skills									
Service (RALSS)	(3,800)	0	0	0	0	1,900	0	(1,900)	
Total People	19,161,000	178,000	273,900	392,200	(180,700)	386,800	25,700	20,236,900	

### Appendix 4.2: Peoples Directorate Budget 2021/22

Catch Catch Datachysion         Projectory		Empl	oyees			0	This I Dente	Turnettan						
Cond         Description         Page				Descriptions	<b>-</b>	Supplies &	Third Party	Transfer Bayments	De channes	Capital	Total	Other	Income from	2021/22
Directores Management Costs Directores Management Directores Management D	Cost Centre Description	Pay			-		-	-	-					
Distriction         (163,200)         12,00         44.00         (130)         6 (10)         (168,200)         (120,200) </td <td>Directorate Management Costs</td> <td>Ł</td> <td>ž</td> <td>Ł</td> <td>£</td> <td>£</td> <td>£</td> <td>£</td> <td>£</td> <td>£</td> <td>Ł</td> <td>£</td> <td>ž</td> <td>£</td>	Directorate Management Costs	Ł	ž	Ł	£	£	£	£	£	£	Ł	£	ž	£
ONE-000000000000000000000000000000000000	Directorate Management - Childrens	1 033 200	12 000		4 400	10,800	6 100				1 066 500	(64.200)		1 002 300
Directorate Management Costs 1915.200 192.00 0 1						10,000	0,100							
Submices Intelligence minimum intelligence minitelligence minitelligence minimum intelligence minimum intelligen	5	,		0	,	10 900	6 100	0	0					,
Success Intelligence         174,700         0         4.000         0         0         174,700         126,7	-	1,915,200	12,300	0	7,300	10,000	0,100	0	0	0	1,951,700	(144,000)	U	1,007,100
Business insuligance         114,700         0         0         4.000         0         0         0         0         117,5700         (23,700)         0         115,7500         (23,700)         0         115,7500         (23,700)         0         115,7500         (23,700)         0         115,7500         (23,700)         (23,7		174 700				4 000					179 700	(20.700)		159 000
Public Neam (1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1			0	0	0	,	0	0	0	0	-,			
Fallar Expansion         100,000         100,000         (1,33,000)         (1,33,00)         (1,30,000)         (1,30,00		174,700	U	0	U	4,000	0	U	U	•	170,700	(20,700)	U U	130,000
Sinual Fieldin         Image of the stability of the stabil							155.000		25.000		190.000		(1.212.000)	(1 122 000)
Niki Kedu         Construct         Stool									25,000				(1,313,000)	
Offester Programmed														
Princial Attivity         Inc.         Inc. <thinc.< th="">         Inc.         Inc.<td></td><td></td><td></td><td></td><td></td><td></td><td>25,000</td><td></td><td>4 000</td><td></td><td></td><td></td><td></td><td></td></thinc.<>							25,000		4 000					
Sisteman Mases														
Sincking 2 hanco         Station							400.000		103,100					
Other Fields Fields         Image: Services         Image:										<b></b>		-		
Ohler Health         0         613,000         453,000         553,000         553,000         (1,313,000)         753,000         (1,313,000)         753,000         (1,313,000)         753,000         (1,313,000)         753,000         (1,313,000)         753,000         (1,313,000)         753,000         (1,313,000)         753,000         (1,313,000)         753,000         (1,313,000)         753,000         (1,313,000)         753,000         (1,313,000)         753,000         (1,313,000)         753,000         (1,313,000)         753,000         (1,313,000)         753,000 </td <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td> </td> <td></td> <td><b></b></td> <td></td> <td></td> <td></td> <td></td>										<b></b>				
Public Health         0         0         0         0         1,385,200         0         1,385,200         0         (1,313,000)         52,200           BCF Enginerins Support         65,400         0         9,900         124,500         20,700         220,500         0         220,500         0         220,500         0         220,500         0         220,500         0         220,500         0         220,500         0         220,500         0         0         220,500         0         0         220,500         0         0         220,500         0         0         220,500         0         0         220,500         0         0         220,500         0         0         220,500         0         0         220,500         0         0         220,500         0         0         220,500         0	Childrens Health 0-19									<b></b>				
BCF Enablers         BCF         BCF <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>(1.010.000)</td><td></td></t<>													(1.010.000)	
BCF: Programme Support         68,400         9,900         124,500         200,700         220,500         220,500         220,500         220,500         220,500         2		0	0	0	0	0	1,031,000	0	334,200	0	1,365,200		(1,313,000)	52,200
BCF Enablers         65,400         0         0         9,900         124,500         0         22,050         0         0         228,500           BCF Community Prevention         BCF Community Prevention         147,000 <td< td=""><td></td><td>05 100</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></td<>		05 100												
BCF Unified Prevention         Image: Constrainty of the second seco		,				- ,	,							
BCF: Community Prevention         147,000         100,000         147,000         147,0		65,400	0	0	0	9,900	124,500	0	20,700	0	220,500		0 0	220,500
BCF: Life Harring         57,000         58,000         60         0         0         0         394,000         0         0         0         394,000         0         0         394,000         0         0         394,000         0         0         394,000         0         0         394,000         0         0         0         0         0         0         0         394,000         0 <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td><u> </u></td><td>L</td></t<>													<u> </u>	L
BICF: Vunrative Adult Risk Management         87 000         87 000         87 000         87 000         87 000         87 000         87 000         97 00<														
BCF. Wellbeing Advisors         94.900         103.00         103.00         103.00           BCF Unified Provention         181.900         0         0         0         212.00         0         394.000         0         0         394.000         0         0         394.000         0         0         394.000         0         0         394.000         0         0         0         394.000         0         0         0         394.000         0         0         0         394.000         0         0         0         0         0         394.000         0									57,000					
BCF Unified Prevention         181,900         0         0         0         0         212,100         0         394,000         0         0         394,000           BCF Hoigrade Community Cate         55,100         3,000         70,900         458,000         100,000	BCF: Vulnerable Adult Risk Management												<u> </u>	
BCF Holistic Management of Health & Wellbeing         55.100         3.000         70.900         458.000         567.00         0         557.00         577.00         577.00         0         577.00         0         577.00         100.00         100.00         100.00         100.00         130.000	BCF: Wellbeing Advisors			-				-		-	,		-	,
BCF: Integrated Community Care         55,100         3,000         70,900         458,000         587,000         0         587,000         0         587,000         100,000           BCF: Integrated Casers         101,200         113,000         130,000         130,000         130,000         130,000         130,000         130,000         130,000         130,000         130,000         130,000         130,000         130,000         130,000         130,000         130,000         130,000         130,000         130,000         140,000         130,000         140,000         130,000         140,000         140,000         160,000         170,000	BCF Unified Prevention	181,900	0	0	0	0	0	0	212,100	0	394,000	0	0 0	394,000
BCF Integrated Case Management         101.20         100.00         100.00         100.00         100.00         100.00         130.000         150.000         150.000         150.000         150.000         150.000         150.000         150.000         150.000         150.000         150.000         150.000         150.000         150.000         150.000         176.00	BCF Holistic Management of Health & Wellbeing													
BCF Care Act Carers         130,000 <td>BCF: Integrated Community Care</td> <td>55,100</td> <td></td> <td></td> <td>3,000</td> <td>70,900</td> <td>458,000</td> <td></td> <td></td> <td>1</td> <td>587,000</td> <td>C</td> <td>0 0</td> <td>587,000</td>	BCF: Integrated Community Care	55,100			3,000	70,900	458,000			1	587,000	C	0 0	587,000
BCF. Dementia Services         40,800         2,000         31,200         74,000         75,000	BCF: Integrated Case Management	101,200				19,000				1	120,200	(20,200)		100,000
BCF Assistive Technology         65,000         65,000         65,000         65,000         65,000           BCF Hospital Flows         0         3,000         91,900         523,000         0         161,200         0         976,200         (20,200)         0         956,00           BCF Hospital Flows         167,700         2,000         92,300         262,000         716,000         716,000         716,000         716,000         716,000         716,000         716,000         716,000         716,000         716,000         716,000         716,000         716,000         710,000         21,000         21,000         716,000<										1				
BCF Holistic Management of Health & Wellbeing         197,100         0         3,000         91,900         523,000         0         161,200         976,200         (20,200)         0         956,00           BCF Hospital Flows	BCF: Dementia Services	40,800				2,000			31,200	1				74,000
BCF Hospital Flows         167,700         2,000         92,300         262,000         263,000							65,000			1	65,000			,
BCF: Integrated Urgent Response         167.700         2,000         92.300         76.000         716.000           BCF: Hospital Avoidance         114.500         563,000         716.000         716.000         716.000           BCF: Hospital Avoidance         21.000         221.000         20.000         0         999,000         0         999,000         0         999,000         0         999,000         0         0         999,000         0         0         999,000         0         0         999,000         0	BCF Holistic Management of Health & Wellbeing	197,100	0	0	3,000	91,900	523,000	0	161,200	0	976,200	(20,200)	0	956,000
BCF: Hospital Transfer & Reablement         38.500         114.500         563.000         716.000         716.000           BCF: Hospital Avoidance         206,200         0         0         221.000         21.000         21.000         21.000         21.000         21.000         21.000         0         999,000         0         999,000         0         999,000         0         999,000         0         999,000         0         999,000         0         999,000         0         999,000         0         999,000         0         999,000         0         999,000         0         999,000         0         999,000         0         999,000         0         999,000         0         0         999,000         0         0         999,000         0         0         999,000         0         0         999,000         0         0         999,000         0         0         999,000         0         0         92,000         0         0         92,000         0         0         92,000         0         0         0         92,000         0         0         0         0         92,000         0         0         0         0         22,000         0         0         0	BCF Hospital Flows													
BCF: Hospital Transfer & Reablement         38.500         114.500         563.000         716.000         716.000           BCF: Hospital Avoidance         206,200         0         0         221.000         21.000         21.000         21.000         21.000         21.000         21.000         0         999,000         0         999,000         0         999,000         0         999,000         0         999,000         0         999,000         0         999,000         0         999,000         0         999,000         0         999,000         0         999,000         0         999,000         0         999,000         0         999,000         0         999,000         0         0         999,000         0         0         999,000         0         0         999,000         0         0         999,000         0         0         999,000         0         0         999,000         0         0         92,000         0         0         92,000         0         0         92,000         0         0         0         92,000         0         0         0         0         92,000         0         0         0         0         22,000         0         0         0	BCF: Integrated Urgent Response				2,000					1			1	262,000
BCF Hospital Flows         206,200         0         2,000         0         227,800         0         563,000         0         999,000         0         0         999,000         0         0         999,000         0         0         999,000         0         0         999,000         0         0         999,000         0         0         999,000         0         0         999,000         0         0         0         999,000         0	BCF: Hospital Transfer & Reablement	38,500					114,500		563,000	1	716,000		1	716,000
Non BCF Contract & Procurement         Image: Service	BCF: Hospital Avoidance						21,000			1	21,000			21,000
Healthwatch and NHS Advocacy         Image: Care Together Programme         69,200         60,20         69,200 <td>BCF Hospital Flows</td> <td>206,200</td> <td>0</td> <td>0</td> <td>2,000</td> <td>0</td> <td>227,800</td> <td>0</td> <td>563,000</td> <td>0</td> <td>999,000</td> <td>0</td> <td>0</td> <td>999,000</td>	BCF Hospital Flows	206,200	0	0	2,000	0	227,800	0	563,000	0	999,000	0	0	999,000
Healthwatch and NHS Advocacy         Image: Care Together Programme         69,200         60,20         69,200 <td>Non BCF Contract &amp; Procurement</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>l</td> <td></td> <td></td> <td></td> <td></td>	Non BCF Contract & Procurement									l				
Commissioning Team         197,100         900         400         198,400         (54,000)         144,40           Community Prevention and Wellness Services         0         500,000         500,000         (247,000)         283,000           Non BCF Contract & Procurement         197,100         0         900         400         569,200         0         0         767,600         (301,000)         0         466,60           ASC - Community Inclusion	Healthwatch and NHS Advocacy					[]	69,200			1	69,200		††	69,200
Community Prevention and Wellness Services         197,100         0         0         900         400         569,200         0         0         767,600         (301,000)         0         466,60           ASC - Community Inclusion         ASC Community Inclusion - Community Support Service         647,300         97,000         1,500         5,800         751,600         (76,400)         675,200           ASC Community Inclusion - Day Opportunities Services         478,600         1,200         24,300         500         41,300         751,600         (76,400)         675,200           ASC Community Inclusion - Day Opportunities Services         478,600         1,200         24,300         500         41,300         11,600         11,600         11,600         11,600         11,600         11,600         11,600         11,600         11,000 <t< td=""><td>Better Care Together Programme</td><td></td><td></td><td></td><td></td><td></td><td>0</td><td></td><td></td><td></td><td>0</td><td></td><td>1</td><td>0</td></t<>	Better Care Together Programme						0				0		1	0
Non BCF Contract & Procurement         197,100         0         0         900         400         569,200         0         0         767,600         (301,000)         0         466,60           ASC - Community Inclusion         ASC Community Inclusion - Community Support Services         647,300         97,000         1,500         5,800         751,600         (76,400)         675,200           ASC Community Inclusion - Day Opportunities Services         478,600         1,200         24,300         500         41,300         11,600         11,	Commissioning Team	197,100			900	400				1	198,400		1	144,400
ASC - Community Inclusion         ASC - Community Inclusion - Community Support Services         647,300         97,000         1,500         5,800         751,600         (76,400)         647,200         647,300         675,200         647,300         675,200         647,300         675,200         647,300	Community Prevention and Wellness Services						500,000			1	500,000	(247,000	1	253,000
ASC - Community Inclusion         ASC - Community Inclusion - Community Support Services         647,300         97,000         1,500         5,800         751,600         (76,400)         647,200         647,300         675,200         647,300         675,200         647,300         675,200         647,300	Non BCF Contract & Procurement	197,100	0	0	900	400	569,200	0	0	0	767,600	(301,000	0	466,600
ASC Community Inclusion - Community Support Services         647,300         97,000         1,500         5,800         751,600         (76,400)         675,20           ASC Community Inclusion - Day Opportunities Services         478,600         1,200         24,300         500         41,300         545,900         (191,100)         354,80         354,80         11,600         10,000         11,600         10,000         10,000         10,000         10,000         10,000         10,000	ASC - Community Inclusion	,					,					, , , , , , , , , , , , , , , , , , , ,		
ASC Community Inclusion - Day Opportunities Services         478,600         1.200         24,300         500         41,300         545,900         (191,100)         354,80           Advocacy Contract         11,600         10,000         11,600         10		647,300	97,000		1,500	5,800		†		1	751,600	(76,400)	, <b> </b> †	675,200
Advocacy Contract         11,600         0         1,309,100         (267,500)         0         1,041,600         11,600         0         0         1,309,100         (267,500)         0         1,041,600         10000         1000         1000	ASC Community Inclusion - Day Opportunities Services			24,300				†		1			††	354,800
ASC - Community Inclusion         1,125,900         98,200         24,300         2,000         47,100         11,600         0         0         1,309,100         (267,500)         0         1,041,600           ASC Prevention and Safeguarding	Advocacy Contract			,			11,600	t		1		<u> </u>	ᠠ	11,600
ASC Prevention and Safeguarding         Image: Care Support         Image: Care S		1,125,900	98,200	24,300	2.000	47,100	11,600	0	0	0		(267,500)	0	
Direct Payments - Carer Support         200,200         200,200         (130,000)         70,20           Homecare - Carers Support         1,000		, ,,,,,,,	,	,	,	,	,	-	-	-	,,	, ,,,,,,,		,. ,
Homecare - Carers Support         1,000         1,								200.200		t	200,200	(130.000)	; <del> </del> <del> </del>	70.200
Carers Support Income         0         (20,500)							1.000			t	,		·++	1,000
Respite - Mental Health 4,500 4,500 4,500 4,500							.,000	<u> </u>		t			; <del> </del> <del> </del>	
							4 500	<u> </u>	<u> </u>	<u> </u>	Č.	L . L	++	4.500
	Respite - Older People						56,900	<u> </u>	<u> </u>	<u> </u>	56,900		·{+	56,900

	Empl	oyees			Supplies &	Third Party	Transfer					Income from	
Cost Centre Description	Employees Pay	Other Expenses	Premises	Transport	Services	Payments	Payments	Recharges	Capital Financing	Total Expenditure	Other Income	Gov't Grants	2021/22 Budget
	£	£	£	£	£	£	£	£	£	£	£	£	£
Respite - Physical Disabilities						0				0			0
Respite - Learning Disabilities						5,000				5,000			5,000
Other - Mental Health										0			0
Respite - Income										0	(10,000)		(10,000)
Armed Forces Covenant Delivery	43,000		<u> </u>	2,000	)					45,000	(15,000)		30,000
Prison Assessments						12,600				12,600			12,600
ASC Prevention and Safeguarding	43,000	0	0	2,000	0	80,000	200,200	0	0	325,200	(175,500)	0	149,700
ASC Prevention and Safeguarding - Staffing			<u> </u>										
ASC Prevention and Safeguarding - Staffing	279,800					1,000				280,800			280,800
ASC Prevention and Safeguarding - Staffing	279,800	0	0	0	0	1,000	0	0	0	280,800	0	0	280,800
ASC Housing													
Homelessness			<u> </u>		29,800	5,000		30,800	6,200	71,800	(51,600)		20,200
Housing Options Team	177,100				25,000			(30,800)		171,300		(40,200)	131,100
ASC Housing	177,100	0	0	0	54,800	5,000	0	0	6,200	243,100	(51,600)	(40,200)	151,300
ASC Support and Review - Daycare													
Daycare - Older People						125,000				125,000			125,000
Daycare - Physical Disabilities	1		<u> </u>			3,400	<b> </b>			3,400			3,400
Daycare - Learning Disabilities						73,200				73,200			73,200
Daycare - Income										0			0
ASC Support and Review - Daycare	0	0	0	0	0 0	201,600	0	0	0	201,600			201,600
ASC Support and Review - Direct Payments													
Direct Payments - Mental Health	1		1				21,000			21,000			21,000
Direct Payments - Older People	1						310,000			310,000			310,000
Direct Payments - Physical Disabilities	1		1				230,200			230,200			230,200
Direct Payments - Learning Disabilities	1		1				502,000			502,000			502,000
ASC S&R Income from Health	1		1				1			0	(50,000)		(50,000)
ASC Support and Review - Direct Payments	0	0	0	0	0	0	1,063,200	0	0	1,063,200	(50,000)	0	1,013,200
ASC Support and Review - Homecare													
Homecare - Mental Health	1		1			51,500	1			51,500			51,500
Homecare - Older People	1		1			1,236,000	1			1,236,000			1,236,000
Internal Homecare Staffing	607,900	1,000		35,000	25,300		1			669,200	(598,600)		70,600
Homecare - Physical Disabilities	1		1			293,500	1			293,500			293,500
Homecare - Learning Disabilities	1					319,300				319,300			319,300
Homecare - Income from Health	1		1				1			0	(96,500)		(96,500)
Fairer Charging Income	1		1				1			0	(380,000)		(380,000)
ASC Support and Review - Homecare	607,900	1,000	0	35,000	25,300	1,900,300	0	0	0	2,569,500	(1,075,100)	0	1,494,400
ASC Support and Review - Other													
Disabilities Contracts	1		1			20,700	1			20,700		-	20,700
DOLS & AMHP / MH	1		1			295,500	1			295,500		(25,000)	270,500
Transitions	1		1		5,400		1			5,400			5,400
Supporting Independence - Winter Pressures	1		1			136,000	1			136,000	1	†-	136,000
Rutland Information Service	33,200									33,200			33,200
HSC Protocol					7,900					7,900			7,900
ASC Support and Review - Other	33,200	0	0	0	13,300	452,200	0	0	0	498,700	0	(25,000)	473,700
ASC Support and Review - Residential and Nursing							İ				1		
Residential - Older People	1		1		1	3,224,300	1			3,224,300	1	†	3,224,300
Residential - Learning Disabilities	1		1		1	1,831,300	1			1,831,300	1	†	1,831,300
Residential - Memory & Cognitive	Т		T		1	52,700	I			52,700	T	[†	52,700
Residential Income	Т		T		1		Ι			0	(1,359,900)	<b>†</b> -	(1,359,900)
Residential - Physical Disabilities	T		T		1	165,500	I			165,500	T	<b> </b> -	165,500
Residential - Mental Health					1	150,000	[			150,000			150,000
ASC Support and Review - Residential and Nursing	0	0	0	0	0	5,423,800	0	0	0	5,423,800	(1,359,900)	0	4,063,900
ASC Support and Review - Staffing											1		
Support and Review - Staffing	512,600		1	2,000	8,000		1			522,600	1	†-	522,600
ASC Support and Review - Staffing	512,600	0	0	2,000	8,000	0	0	0	0	522,600	0	0	522,600
Hospital and Reablement							İ				1		
H&R - OT's, Aids & Eequipment	1		1		59,100	144,500	1,000			204,600	(53,000)	†-	151,600
Hospital & Reablement - Staffing	311,600		1	4,400			1			316,000			316,000
						50,000							

	Empl	oyees			Supplies &	Third Party	Transfer					Income from	
Cost Contro Decerintian	Employees		Premises	Transport	Services	Payments	Payments	Recharges	Capital	Total	Other	Gov't Grants	2021/22 Dudget
Cost Centre Description	Pay £	Expenses £	£	£	£	£	£	£	Financing £	Expenditure £	Income £	£	Budget £
Hospital and Reablement	311,600	0	0	4,400	59,100	194,500	1,000	0	0	570,600	(103,000)	0	467,600
Safeguarding													
Safeguarding Boards						70,400	1			70,400		1	70,400
Safeguarding QA	172,000				500	110,200	1			282,700	0	1	282,700
Safeguarding	172,000	0	0	0	500	180,600	0	0	0	353,100	0	0	353,100
CSC Referral, Assessment and Intervention Service													
Duty Desk for Childrens Referrals	222,900			700		26,700	1			250,300		1	250,300
Duty S17						8,100	1			8,100		1	8,100
CSC Referral, Assessment and Intervention Service	222,900	0	0	700	0	34,800	0	0	0	258,400	0	0	258,400
CSC Permanency and Protection Service													
Family Support Services					2,900	23,900	1			26,800		1	26,800
Children Looked After	1				46,700	33,200	1		1	79,900		††-	79,900
Children's Social Care Op's	416,000	2,600		7,100	2,500		1		1	428,200	(11,200)	tt-	417,000
UASC Over 16	1				49,900	27,500	1		1	77,400	1	(48,500)	28,900
Unaccompanied Asylum Seekers - Over 18		8,200			95,800	10,200	1			114,200		(37,600)	76,600
UASC Under 16							1			0	0		0
CSC Permanency and Protection Service	416,000	10,800	0	7,100	197,800	94,800	0	0	0	726,500	(11,200)	(86,100)	629,200
CSC Fostering, Adoption and Care Leaver Service		,								,			
Placements					39,400	1,514,500	1			1,553,900		f	1,553,900
Adoption					2,800	75,400	1			78,200		f	78,200
Family Support Operations	216,700	600	400	800	8,600				1	227,100		1	227,100
Care Leavers (Section 24 Payments)					104.300	14.700	1			119.000		(49,900)	69,100
CAMHS						11,400	1			11,400		<u> </u>	11,400
CSC Fostering, Adoption and Care Leaver Service	216,700	600	400	800	155,100	1,616,000	0	0	0	1,989,600	0	(49,900)	1,939,700
Early Intervention - Targeted Intervention					,								
Disabled Children	101.000			2.400	3.300	279.100	1			385.800		f	385.800
Aiming High	102,000	300	4,000	1,600	86,600				7,800	202,300	(3,500)	1	198,800
Changing Lives	44,500		1,000	5,600	27,100			800		79,000		(79,000)	0
Childrens Centre - Revenue	203,200		30,200	3,800	102,000		1	(12,000)		327,200		<u> </u>	327,200
Targeted Intervention Service	284,200	500	500	2,100	7,500			·····	1	294,800		1	294,800
Early Intervention - Targeted Intervention	734,900	800	35,700	15,500	226,500	279,100	0	(11,200)	7,800	1,289,100	(3,500)	(79,000)	1,206,600
SEN Operations	492,500	3,200		400	121,700		1	(197,200)		420,600		1	420,600
Early Senco (0-3yrs support)						14,400		······	1	14,400		1	14,400
Early Intervention - SEND & Inclusion	492,500	3,200	0	400	121,700	14,400	0	(197,200)	0	435,000	0	0	435,000
Early Intervention - Universal and Partnership													
Play For All	1					1	1		1	††		††-	
Early Intervention Team Staffing	191,200	500	39,200	3,000	29,300	80,100	1	(20,000)	1	323,300		††-	323,300
Rutland Youth Council	1			550	1,350	1,200	1	<u></u>	1	3,100		tt-	3,100
Early Intervention - Universal and Partnership	191,200	500	39,200	3,550	30,650	81,300	0	(20,000)	0	326,400	0	0	326,400
Schools and Early Years										i i		i i	
Primary Schools	1					1	1		76,000	76,000		††-	76,000
Additional Learning Resources for CLA	1					t	1		1	0	1	tt-	0
UIFSM (free school meals)	1					t	1		1	0	1	tt-	0
Governor Training	1					†	1		1	0		tt-	0
Education Officers	114,000					1	1		1	114,000		(30,000)	84,000
School Improvement Consultancy	1				50,000	t	1		1	50,000	1	(50,000)	0

Cost Centre Description	Empl Employees Pay £	oyees Other Expenses £	Premises £	Transport £	Supplies & Services £	Third Party Payments £	Transfer Payments £	Recharges £	Capital Financing £	Total Expenditure £	Other Income £	Income from Gov't Grants £	2021/22 Budget £
Early Years Training			500		16,100					16,600			16,600
Schools and Early Years	114,000	0	500	0	66,100	0	0	0	76,000	256,600	0	(80,000)	176,600
Rutland Adult Learning and Skills Service (RALSS)													
Community Learning	319,500		52,600		23,500	11,200		20,900		427,700	(119,800)	(263,900)	44,000
Post Oct 2014 Rutland Adult Skills Budget	1					107,100				107,100	(18,000)	(135,000)	(45,900)
Rutland Adult Learning and Skills Service (RALSS)	319,500	0	52,600	0	23,500	118,300	0	20,900	0	534,800	(137,800)	(398,900)	(1,900)
	8,908,400	127,400	152,700	86,650	1,146,450	13,170,900	1,264,400	1,083,700	90,000	26,030,600	(3,721,600)	(2,072,100)	20,236,900

# Appendix 5.1: Places Directorate Budget 2021/22

This Appendix gives the detailed movement in cost centre budgets from the Restated 2020/21 to the proposed budget for 2021/22.

2020/21 Restated Budget - This is the Quarter 2 2020/21 budget adjusted for one off items approved in year e.g. Budget Carry Forwards approved at outturn.

Pressures - New pressures for 2021/22 - details provided in comments

**Savings -** Identified savings for 2021/22 - details provided in comments

Pay & Inflation - Changes for inflation and pay related items e.g. pension increases

Transfers - budgets transferred between cost centres - details provided in comments

Cost Centre Description	2020/21 Restated Budget £	Pressures f	Savings f	Pay and Inflation £	Transfers f	2021/22 Budget £	Comments
Directorate Management Costs	2	4	~	~	~	~	
Operational Director - Places Asset Management	224,700	0	0	3,900	0	228,600	
Total Directorate Management	224,700	0	0	3,900	0	228,600	
Costs	-						
Development Control							
Building & Development Control Support	178,200	0	(4,700)	10,900	0	184,400	Savings impact of a restructure between Building and Development Control Support and Land Charges.
Development Control	7,200	0	0	4,500	0	11,700	
Land Charges	9,900	0	(8,400)	1,300	0	2,800	Savings impact of a restructure between Building and Development Control Support and Land Charges.
Total Development Control	195,300	0	(13,100)	16,700	0	198,900	
Drainage & Structures							
Drainage and Jetting	170,500	0	0	3,400	(50,000)	123,900	Transfers are a realignment of expenditure requirements within Highways.
Bridges and Culverts	21,700	0	0	400	0	22,100	
Sustainable Drainage	0	0	0	0	5,000	5,000	Transfers are a realignment of expenditure requirements within Highways.
Structural Services - Bridges	18,500	0	0	400	0	18,900	
Total Drainage & Structures	210,700	0	0	4,200	(45,000)	169,900	
Emergency Planning							
Emergency Planning	35,200	0	0	700	0	35,900	

Cost Centre Description	2020/21 Restated Budget	Pressures	Savings	Pay and Inflation	Transfers	2021/22 Budget	Comments
	£	£	£	£	£	£	
Total Emergency Planning	35,200	0	0	700	0	35,900	
Environmental Maintenance Environmental Maintenance	197,100	70,000	0	5,300	(21,400)	251,000	Pressure due to grass verge cutting added to contract. Transfer to realign budgets between cost centres
Environmental Services	248,600	0	0	2,000	41,800	292,400	Transfer to realign budget between cost centres
Street Cleaning	622,200	0	0	12,500	(13,500)	621,200	Transfer to realign budget between cost centres
Cemeteries	(11,100)	0	0	300	0	(10,800)	
Closed Churchyards	28,700	0	0	600	12,900	42,200	Transfer to realign budget between cost centres
Amenity Grass (Urban Grass & Public Open Spaces)	79,500	67,600	0	1,600	8,500	157,200	Budget pressure due to requirement for grounds maintenance costs of contract in place for 2021-22.
Total Environmental Maintenance	1,165,000	137,600	0	22,300	28,300	1,353,200	
Forestry Maintenance							
Forestry Maintenance	103,400	10,000	0	2,100	0	115,500	Additional cost for dealing with Ash dieback. Costs could escalate as the extent of the disease is currently an unknown. Work is being done to assess the number of trees and the potential for disease.
Total Forestry Maintenance	103,400	10,000	0	2,100	0	115,500	
Crime Prevention							
Crime and Disorder	105,800	0	0	1,000	(20,600)	86,200	Transfer to realign budget between cost centres
CCTV	40,000	0	0	600	0	40,600	
Youth Offending Service	0	0	0	0	0	0	
Total Crime Prevention	145,800	0	0	1,600	(20,600)	126,800	
Highways Capital Charges							
Highways Capital Charges	1,828,400	0	0	0	0	1,828,400	
Total Highways Capital Charges	1,828,400	0	0	0	0	1,828,400	
Highways Management							
Highways Management	177,000	0	0	10,400	124,200	311,600	Transfers are a realignment of expenditure requirements within Highways plus transfer of staff from Business support back to service area

Cost Centre Description	2020/21 Restated Budget	Pressures	Savings	Pay and Inflation	Transfers	2021/22 Budget	Comments
	£	£	£	£	£	£	
Highways Maintenance Contract Procurement	4,300	50,000	0	100	(4,400)	50,000	Highways term maintenance contract due for renewal from 30 November 2022 and retendering specialist consultancy and legal advice is expected to be in the region of £30k - £50k.
Highways S38 Income	(36,500)	0	0	0	0	(36,500)	
Total Highways Management	144,800	50,000	0	10,500	119,800	325,100	
Commissioned Transport							
Looked After Children Transport	79,700	0	0	1,600	0	81,300	
Home to School Transport	621,000	150,000	0	15,600	0	786,600	Additional buses are required to facilitate social distancing.
Post 16 Transport	121,400	0	(8,000)	3,400	0	116,800	Increase in fees and charges, benchmarked against other Local Authorities
Adult Social Services Transport	35,000	0	0	700	0	35,700	
Transport Fleet	389,400	0	0	6,400	0	395,800	
SEN Transport	534,400	0	0	10,700	0	545,100	
Total Commissioned Transport	1,780,900	150,000	(8,000)	38,400	0	1,961,300	
Lighting & Safety Barriers and Traffic Signals							
Street Lighting	101,300	0	0	5,200	2,900		Transfers are a realignment of expenditure requirements within Highways.
Barriers	10,000	0	0	200	0	10,200	
Traffic Signal Maintenance	23,000	0	0	500	4,100	27,600	Transfers are a realignment of expenditure requirements within Highways.
Total Lighting & Safety Barriers and Traffic Signals	134,300	0	0	5,900	7,000	147,200	· · · · · ·
Parking							
Parking	(307,300)	239,100	0	4,800	0	(63,400)	The pressure is a combination of lost income expected due to changes in parking habits as a result of COVID-19 £191k - the expectation is that income levels will not return to pre-covid levels. Operating/IT costs of cashless systems £44k and Business Rates increase £4k.

Cost Centre Description	2020/21 Restated Budget	Pressures	Savings	Pay and Inflation	Transfers	2021/22 Budget	Comments
	£	£	£	£	£	£	
Total Parking	(307,300)	239,100	0	4,800	0	(63,400)	
Pool Cars and Car Hire							
Pool Cars and Car Hire	106,400	0	0	2,600	0	109,000	
Total Pool Cars & Car Hire	106,400	0	0	2,600	0	109,000	
Public Protection							
Env & Trading Standards	451,200	6,000	0	9,000	0	466,200	New service level agreement with Leicestershire County Council for Traveller Services for £6k.
Environmental Protection Act	(3,300)	0	0	0	0	(3,300)	
Dog Warden & Pest Control Services	5,000	0	0	100	0	5,100	
Licenses	(65,100)	0	0	0	0	(65,100)	
Total Public Protection	387,800	6,000	0	9,100	0	402,900	
Public Rights of Way						·	
Public Rights of Way	94,600	0	0	1,800	0	96,400	
Total Public Rights of Way	94,600	0	0	1,800	0	96,400	
Public Transport							
Public Transport	512,300	0	0	25,700	0	538,000	
Concessionary Travel	326,400	0	0	6,500	0	332,900	
Community Vehicle	20,800	0	0	400	0	21,200	
Total Public Transport	859,500	0	0	32,600	0	892,100	
Road Maintenance							
Safety	99,400	0	0	2,300	600	102,300	
Minor Repairs	89,800	0	0	1,800	0	91,600	
Fixed Contract Costs	224,900	0	0	4,500	(56,700)	172,700	Transfers are a realignment of expenditure requirements within Highways.
Total Road Maintenance	414,100	0	0	8,600	(56,100)	366,600	
Transport Management							
Transport Strategy	166,100	0	0	2,600	0	168,700	
Transport Management	169,300	0	0	1,100	25,700		Transfer of Business Support Staff back to service area
Bikeability	0	10,000	0	0	0	10,000	Bikeability scheme no longer cost neutral due to loss of grant. New fees introduced partially mitigate some costs.
Safety Partnership Arrangement	11,700	0	0	200	0	11,900	
Total Transport Management	347,100	10,000	0	3,900	25,700	386,700	
Waste Management							

Cost Centre Description	2020/21 Restated Budget	Pressures	Savings	Pay and Inflation	Transfers	2021/22 Budget	Comments
·	£	£	£	£	£	£	
Refuse Collection	901,200	0	0	22,500	(69,200)		Transfer to realign budget between cost centres
Refuse Collection Contract Procurement	0	215,000	0	0	0	215,000	The refuse collection service contract is due for renewal 31 March 2022 and specialist consultancy and legal advice is required to support the retendering process is expected to be in the region of £215k.
Waste Management	1,555,200	452,000	0	35,200	13,500	2,055,900	Waste Management pressure based on increase in processing charges for both residual waste and dry mixed recyclables.
Green Waste Collections	(107,300)	0	(48,700)	9,300	69,200	(77,500)	Transfer to realign budget between cost centres. Savings due to increase in fee by £5
Total Waste Management	2,349,100	667,000	(48,700)	67,000	13,500	3,047,900	
Winter Maintenance							
Winter Maintenance	268,700	0	0	5,400	0	274,100	
Total Winter Maintenance	268,700	0	0	5,400	0	274,100	
Planning Policy							
Planning Policy	318,600	0	0	10,400	0	329,000	
Local Plan Production	0	30,000	0	0	0	30,000	Budget required for 2021/22 to produce the Local Plan.
Total Planning Policy	318,600	30,000	0	10,400	0	359,000	
Tourism							
Tourism (Anglian Water)	16,200	0	0	1,700	0	17,900	
Total Tourism	16,200	0	0	1,700	0	17,900	
Health & Safety							
Health & Safety	70,000	0	0	1,400	(21,200)	50,200	Transfer to realign budget between cost centres
Total Health & Safety	70,000	0	0	1,400	(21,200)	50,200	
Property Services							
Public Conveniences	18,700	0	0	300	0	19,000	
Admin Buildings	461,700	0	0	11,800	0	473,500	
Central Maintenance	203,500	0	0	4,100	0	207,600	
Barleythorpe Campus	(3,000)	0	0	0	0	(3,000)	
Property Services	370,200	0	0	7,000	0	377,200	
Central Furniture and Equipment	6,100	0	0	100	0	6,200	
Oakham Bus Station	25,300	0	0	500	0	25,800	
Total Property Services	1,082,500	0	0	23,800	0	1,106,300	
Building Control							
Building Control	(38,100)	0	0	2,400	0	(35,700)	

Cost Centre Description	2020/21 Restated Budget	Pressures	Savings	Pay and Inflation	Transfers	2021/22 Budget	Comments
	£	£	£	£	£	£	
Total Building Control	(38,100)	0	0	2,400	0	(35,700)	
Commercial & Industrial							
Properties							
Oakham Enterprise Park	(196,000)	27,800	(39,000)	11,500	0	(195,700)	The pressure is due to the removal of Unit 5 which due to condition is no longer lettable. The saving has mitigated the loss based on rent reviews for other units.
Kings Centre	(38,800)	16,000	(8,100)	0	0	(30,900)	The pressure relates to increases in utilities and repairs and maintenance. The savings are due to rent reviews
Pit Lane	(37,200)	0	0	200	0	(37,000)	
Ashwell Road Business Units	15,800	0	0	700	0	16,500	
No 7 Church Passage	(5,000)	0	0	0	0	(5,000)	
Residential Garages	(19,900)	0	0	100	0	(19,800)	
Total Commercial & Industrial Properties	(281,100)	43,800	(47,100)	12,500	0	(271,900)	
Economic Development							
Digital Rutland	49,500	0	0	2,200	0	51,700	
Economic Development	117,400	0	0	1,000	0	118,400	
Total Economic Development	166,900	0	0	3,200	0	170,100	
Culture & Registration Services							
Registration Service	(23,100)	0	0	8,300	0	(14,800)	
Coroner	44,900	0	0	900	0	45,800	
Arts Development	10,600	0	0	200	0	10,800	
Culture and Leisure	83,400	0	0	2,600	0	86,000	
Total Culture & Registration	115,800	0	0	12,000	0	127,800	
Services							
Libraries							
Libraries	446,800	0	0	10,300	(48,500)		The transfer mainly is a separation of depreciation from the operating costs of the service to its own cost centre for Capital Charges below.
Mobile Library	38,700	0	0	600	0	39,300	
Prison Library Service - Stocken	(1,800)	0	(900)	800	1,600	(300)	Increase in grant funding
Libraries Capital Charges			0	0	46,900	46,900	
Total Libraries	483,700	0	(900)	11,700	0	494,500	
Museums Service							

Cost Centre Description	2020/21 Restated Budget	Pressures	Savings	Pay and Inflation	Transfers	2021/22 Budget	Comments
	£	£	£	£	£	£	
Museums Service	298,400	0	0	5,300	(88,200)		The transfer is a separation of depreciation from the operating costs of the service to its own cost centre for Capital Charges below.
Oakham Castle	57,600	0	0	900	(20,100)		As above
Records Office	55,300	10,100	0	1,100	0	-	The agreement with Leicestershire County Council Records Office has increased. This reflects Rutland County Councils proportion of the running costs of the service.
Museum Trading Account	(4,500)	0	0	(100)	0	(4,600)	
Museum Capital Charges			0	0	108,300	108,300	
Total Museum Services	406,800	10,100	0	7,200	0	424,100	
Sports & Leisure Services							
Recreation and Leisure	20,900	0	0	6,500	(17,700)	9,700	The transfer is a separation of depreciation from the operating costs of the service to its own cost centre for Capital Charges below.
Catmose Sports & Swimming	0	100,000	0	2,000	0		Support for Stevenage Leisure running Catmose Sports Centre to cover losses due to Covid-19 operating restrictions.
Catmose Leisure Contract Procurement	0	50,000	0	0	0	,	The Leisure contract at Catmose is due for renewal and budget is required for retendering specialist consultancy and legal advice.
Active Rutland Hub	36,500	0	0	1,100	(26,600)		The transfer is a separation of depreciation from the operating costs of the service to its own cost centre for Capital Charges below.
School Sports/Games	(100)	0	0	400	0		The budget is set assuming that the school sports programme can be ran for academic year 2020/21, if this isn't the case then there is a potential pressure of £20k.
Leisure Capital Charges			0	0	44,300	44,300	
Total Sports & Leisure Services	57,300	150,000	0	10,000	0	217,300	
Total Places	12,887,100	1,503,600	(117,800)	338,400	51,400	14,662,700	

## Appendix 5.2: Places Directorate Budget 2021/22

	Empl	loyees			0	Think Dente	Turnefer					Income	
	Employees	Other	Bromicoc	Transport	Supplies & Services	Third Party Payments	Transfer Payments	Recharges	Capital	Total	Other	from Gov't	2021/22
Cost Centre Description	Pay	Expenses	Premises	Transport	Services	Payments	Payments	Recharges	Financing	Expenditure	Income	Grants	Budget
	£	£	£	£	£	£	£	£	£	£	£	£	£
Directorate Management Costs													
Director - Places (Development and													
Economy)	227,400	0	0	900	300	0	0	0	0	228,600	0	0	228,600
Directorate Management Costs	227,400	0	0	900	300	0	0	0	0	228,600	0	0	228,600
Development Control	<b> </b>											-	
Building & Development Control			_	_									
Support	183,100	0	0	~	1,300	0	0	0	0	184,400	0	0	184,400
Development Control	343,600	1,500	0		34,900	40,500	0	0	0	420,900	(409,200)	0	11,700
Land Charges	70,000	0	0	-	1,400	0	0	0	0	71,400	(68,600)	0	2,800
Development Control	596,700	1,500	0	400	37,600	40,500	0	0	0	676,700	(477,800)	0	198,900
Drainage & Structures													
Drainage and Jetting	0	0	0		0	- /	0	0	0	123,900	0	0	123,900
Bridges and Culverts	0	0	0	<u>_</u>	0	22,100	0	0	0	22,100	0	·	22,100
Sustainable Drainage	0	0	0		5,000	0	0	0	0	5,000	0		5,000
Structural Services - Bridges	0	0	0		18,900	0	0	0	0	18,900	0	Ű	18,900
Drainage & Structures	0	0	0	0	23,900	146,000	0	0	0	169,900	0	0	169,900
Emergency Planning											<u></u>		
Emergency Planning	0	0	0	0	0	35,900	0	0	0	35,900	0	U	35,900
Emergency Planning	0	0	0	0	0	35,900	0	0	0	35,900	0	0	35,900
Environmental Maintenance													
Environmental Maintenance	0	0	251,000	0	0	0	0	0	0	251,000	0	0	251,000
Environmental Services	290,300	0	0	1,800	300	0	0	0	0	292,400	0	0	292,400
Street Cleaning	0	0	0	0	3,400	631,300	0	0	0	634,700	(13,500)	0	621,200
Cemeteries	0	0	11,000		0	6,500	0	0	0	17,500	(28,300)	0	(10,800)
Closed Churchyards	0	0	42,200	0	0	0	0	0	0	42,200	0	0	42,200
Amenity Grass (Urban Grass & Public													
Open Spaces)	0	0	152,000	0	5,200	0	0	0	0	157,200	0	0	157,200
Environmental Maintenance	290,300	0	456,200	1,800	8,900	637,800	0	0	0	1,395,000	(41,800)	0	1,353,200
Forestry Maintenance													
Forestry Maintenance	0	0	0	0	0	117,600	0	0	0	117,600	(2,100)	0	115,500
Forestry Maintenance	0	0	0	0	0	117,600	0	0	0	117,600	(2,100)	0	115,500
Crime Prevention													
Crime and Disorder	69,500	0	0	0	9,200	7,500	0	0	0	86,200	0	0	86,200
CCTV	0	0	1,600	0	22,000	4,300	0	0	14,500	42,400	(1,800)	0	40,600
Youth Offending Service	0	0	0	0	0	0	0	0	0	0	Ö	0	0
Total Crime Prevention	69,500	0	1,600	0	31,200	11,800	0	0	14,500	128,600	(1,800)	0	126,800
Highways Capital Charges													
Highways Capital Charges	0	0	0	0	0	0	0	0	1,828,400	1,828,400	0	0	1,828,400
Highways Capital Charges	0	0	0	0	0	0	0	0	1,828,400	1,828,400	0	0	1,828,400
Highways Management													
Highways Management	455,300	0	0	400	106,600	0	0	0	0	562,300	(250,700)	0	311,600
Highways Maintenance Contract	t						1	1			1	-	1
Procurement	0	0	0	0	50,000	0	0	0	0	50,000	0	0	50,000
Highways S38 Income	0	0	0	0	0	0	0	0	0	0	(36,500)	0	(36,500)
Highways Management	455,300	0	0	400	156,600	0	0	0	0	612,300	(287,200)	0	325,100
Commissioned Transport								İ			,	i t	
Looked After Children Transport	0	0	0	81,300	0	0	0	0	0	81,300	0	0	81,300
Home to School Transport	0	0	0		0	0	0	0	0	795,600	(9,000)	0	786,600
Post 16 Transport	0	0	0		0	0	0	0	0	171,400	(54,600)	0	116,800

	-	oyees			Supplies &	Third Party	Transfer					Income	
	Employees	Other	Premises	Transport	Services	Payments	Payments	Recharges	Capital	Total	Other	from Gov't	2021/22
Cost Centre Description	Pay £	Expenses £	£	£	£	£	£	£	Financing £	Expenditure £	Income £	Grants £	Budget £
Adult Social Services Transport	2	<u>ح</u>	<u>ک</u>				2	L 0	2	35,700	2 0	20	35,700
Transport Fleet	291,200	0	17,800		900	0		0	0	395,800		0	395,800
SEN Transport	201,200	0	17,000		000	0		0	0	545,100	0	0	545,100
Commissioned Transport	291,200	•	17,800		900	-	9	Ű	•		(63,600)	0	1,961,300
Lighting & Safety Barriers and Traffi			,	1,1 10,000						2,024,000	(00,000)		1,001,000
Street Lighting		0	94,600	0	0	53,300		0	0	147,900	(38,500)	0	109,400
Barriers	0	0	0 1,000	~	~	+	0	0	0	10,200	(00,000)	0	10,200
Traffic Signal Maintenance	0	0	0		27,600	10,200	0	0	0	27,600	0	0	27,600
Lighting & Safety Barriers and					21,000								21,000
Traffic Signals	0	0	94,600	0	27,600	63,500	0	0	0	185,700	(38,500)	o	147,200
Parking	-		0 1,000	-			-	-			(00,000)		,=••
Parking	170,900	0	92,000	1,600	86,900	10,000	0	0	0	361,400	(424,800)	0	(63,400)
Parking	170,900	0	92,000		86,900	10,000	0	0	0	361,400	(424,800)	0	(63,400)
Pool Cars & Car Hire			0_,000	.,		,	-	-			(,,		(00,100)
Pool Cars and Car Hire	0	0	0	108,600	400	0	0	0	0	109,000	0	0	109,000
Pool Cars & Car Hire	0	0	0		400		0	-	-		0	0	109,000
Public Protection	-			,			-	-		,			,
Env & Trading Standards	0	0	0	0	0	466,200	0	0	0	466,200	0	0	466,200
Environmental Protection Act	0	0	0		0	100,200	0	0	0	100,200	(3,300)	0	(3,300)
Dog Warden & Pest Control Services	0	0	0	ĭ	5,100	0	0	0	0	5,100	(0,000)	0	5,100
Licenses	0	0	0		900	0	0	0	0	900	(66,000)	0	(65,100)
Public Protection	0	0	0	0	6,000	466,200	0	0	0	472,200	(69,300)	0	402,900
Public Rights of Way					-,	,	-				(,,	-	,
Public Rights of Way	0	0	7,000	3,500	6,900	79,700	0	0	1,300	98,400	(2,000)	0	96,400
Public Rights of Way	0	0	7,000		6,900	79,700	0	0	1,300		(2,000)	0	96,400
Public Transport			.,	-,	-,		-		.,		(_,,	-	
Public Transport	0	0	0	0	9,200	597,500	0	0	0	606,700	0	(68,700)	538,000
Concessionary Travel	0	0	0	0	1,900	331,000	0	0	0	332,900	0	0	332,900
Community Vehicle	0	0	0	0	0	21,200	0	0	0	21,200	0	0	21,200
Public Transport	0	0	0	0	11,100	949,700	0	0	0	960,800	0	(68,700)	892,100
Road Maintenance					,								,
Safety	0	0	13,400	0	0	88,900	0	0	0	102,300	0	0	102,300
Carriageway Patching	0	0	0	0	0	0	0	0	0	0	0	0	0
Footway Patching	0	0	0	0	0	0	0	0	0	0	0	0	0
Minor Repairs	0	0	0	0	0	91,600	0	0	0	91,600	0	0	91,600
Fixed Contract Costs	0	0	0	0	0	172,700	0	0	0	172,700	0	0	172,700
Scanner Survey	0	0	0	0	0	0	0	0	0	0	0	0	0
Road Maintenance	0	0	13,400	0	0	353,200	0	0	0	366,600	0	0	366,600
Transport Management													
Transport Strategy	180,200	400	0	800	9,400	0	0	0	0	190,800	(22,100)	0	168,700
Transport Management	180,500	0	0	500	2,000	0	0	0	13,100	196,100	0	0	196,100
Bikeability Local Transport Plan	23,500	0	0	0	1,000	0	0	0	0	24,500	0	(14,500)	10,000
Local Transport Plan	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Transport Fund	0	0	0	0	0	0	0	0	0	0	0	0	0
Traffic Analysis & Data Collection	0	0	0	-	0	0	0	0	0	0	0	0	0
Safety Partnership Arrangement	0	0	0		-			0	0	11,900	0	0	11,900
Transport Management	384,200	400	0	1,300	12,400	11,900	0	0	13,100	423,300	(22,100)	(14,500)	386,700
Waste Management													
Refuse Collection	0	0	0	0	0	905,800	0	0	0	905,800	(51,300)	0	854,500
Waste Management	0	0	34,900	0	20,800	2,048,300	0	0	0	2,104,000	(48,100)	0	2,055,900

	-	oyees			Supplies &	Third Party	Transfer		Conitol	Tatal	Other	Income from Gov't	2021/22
Cost Centre Description	Employees Pay	Other Expenses	Premises	Transport	Services	Payments	Payments	Recharges	Capital Financing	Total Expenditure	Other Income	Grants	Budget
	£	£	£	£	£	£	£	£	£	£	£	£	£
Refuse Collection Contract													
Procurement	0	0	0	0	215,000	0	0	0	0	215,000	0	0	215,000
Green Waste Collections	38,500	10,000	0	0	49,500	304,500	0	0	0	402,500	(480,000)	0	(77,500)
Waste Management	38,500	10,000	34,900	0	285,300	3,258,600	0	0	0	3,627,300	(579,400)	0	3,047,900
Winter Maintenance													
Winter Maintenance	0	0	0	0	10,000	264,100	0	0	0	274,100	0	0	274,100
Winter Maintenance	0	0	0	0	10,000	264,100	0	0	0	274,100	0	0	274,100
Planning Policy													
Planning Policy	335,400	1,800	0	0	16,500	20,000	0	0	0	373,700	(44,700)	0	329,000
Planning Delivery Grant	0	0	0	0	30,000	0	0	0	0	30,000	0	0	30,000
Neighbourhood Planning	0	1,000	200	100	9,700	0	0	9,000	0	20,000	0	(20,000)	0
Planning Policy	335,400	2,800	200	100	56,200	20,000	0	9,000	0	423,700	(44,700)	(20,000)	) 359,000
Tourism													
Tourism (Anglian Water)	14,800	0	0	0	13,900	0	0	0	0	28,700	(10,800)	0	17,900
Tourism	14,800	0	0	0	13,900	0	0	0	0	28,700	(10,800)	0	17,900
Health & Safety													
Health & Safety	37,400	0	0	0	12,800	0	0	0	0	50,200	0	0	50,200
Health & Safety	37,400	0	0	0	12,800	0	0	0	0	50,200	0	0	50,200
Property Services													
Public Conveniences	0	0	14,600	0	0	0	0	0	4,400	19,000	0	0	19,000
Admin Buildings	139,500	200	259,800	300	15,700	0	0	0	68,800	484,300	(10,800)	0	473,500
Central Maintenance	0	0	207,600	0	0	0	0	0	0	207,600	0	0	207,600
Barleythorpe Campus	0	0	0	0	0	0	0	0	0	0	(3,000)	0	(3,000)
Property Services	484,700	0	0	700	13,100	0	0	0	0	498,500	(121,300)	0	377,200
Central Furniture and Equipment	0	0	0	0	6,200	0	0	0	0	6,200	0	0	6,200
Oakham Bus Station	0	0	20,400	0	0	0	0	0	5,400	25,800	0	0	25,800
Property Services	624,200	200	502,400	1,000	35,000	0	0	0	78,600		(135,100)	0	1,106,300
Building Control													
Building Control	0	0	0	0	123,800	0	0	0	0	123,800	(159,500)	0	(35,700)
Building Control	0	0	0	0		0	0	0	0		(159,500)	0	(35,700)
Commercial & Industrial Properties					-,	_			_	- ,	( / /	_	(,,
Oakham Enterprise Park	26,000	600	342,700	0	71,900	0	0	48,400	25,300	514,900	(710,600)	0	(195,700)
Kings Centre	48,200	0	111,600	0	14,400	0	0	11,400	22,100	207,700	(238,600)	0	(30,900)
Pit Lane	0	0	6,800	0	6,700	2,000	0	0	5,500	21,000	(58,000)	0	(37,000)
Ashwell Road Business Units	0	0	26,900	0	3,200	_,;;;;;	0	0		40,700	(24,200)	0	16,500
No 7 Church Passage	0	0	0	0	0	0	0	0	0	0	(5,000)	0	(5,000)
Residential Garages	0	0	5,200	0	0	0	0	0	0	5,200	(25,000)	0	(19,800)
Commercial & Industrial Properties	74,200	600	493,200	0	96,200	2,000	0	59,800	63,500	789,500	(1,061,400)	0	(271,900)
Economic Development	,		,-••		,••	_,		,	,	,•	( ), <b>.</b>		( 1,250)
Digital Rutland	29,700	0	0	0	22,000	0	0	0	0	51,700	0	0	51,700
Economic Development	91,000	0	0	200	11,600	0	0	0	15,600	118,400	0	0	118,400
Economic Development	120,700	0	0	200		0	0	0	15,600		0	0	170,100
Culture & Registration Services				_00					,		Ť		
Registration Service	148,900	0	0	1,500	500	0	0	0	0	150,900	(165,700)	0	(14,800)
Coroner	. 40,000	0	0	1,000	0		0	0	0	45,800	(100,700)		45,800
Arts Development	0	0	0	0	0		0	0	~	10,800			10,800
Culture and Leisure	85,600	0	0			10,000	•	·	ĭ			0	86,000
Culture & Registration Services	234,500	-	0				-				(165,700)		127,800
Libraries	,	<u> </u>		.,. 00						,	(120,100)		,
Libraries	271,700	300	61,400	3,400	90,100	4,800		0	0	431,700	(23,100)	0	408,600
Mobile Library	25,700		01,400			4,000	0	.+ <u>-</u>			(20,100)	0	39,300

Cost Centre Description	Empl Employees Pay	oyees Other Expenses	Premises	Transport	Supplies & Services	Third Party Payments	Transfer Payments	Recharges	Capital Financing	Total Expenditure	Other Income	Income from Gov't Grants	2021/22 Budget
	£	£	£	£	£	£	£	£	£	£	£	£	£
Prison Library Service - Stocken	63,100	100	0	500	17,000	0	0	10,000	0	90,700	(91,000)	0	(300)
Libraries Capital Charges	0	0	0	0	0	0	0	0	46,900	46,900	0	0	46,900
Libraries	360,500	400	61,400	17,000	107,600	4,800	0	10,000	46,900	608,600	(114,100)	0	494,500
Museum Services													
Museums Service	182,300	0	60,700	1,300	12,000	0	0	0	0	256,300	(40,800)	0	215,500
Oakham Castle	0	0	32,800	0	1,500	0	0	36,300	0	70,600	(32,200)	0	38,400
Records Office	0	0	0	0	0	66,500	0	0	0	66,500	0	0	66,500
Museum Trading Account	0	0	0	0	6,400	0	0	0	0	6,400	(11,000)	0	(4,600)
Museum Capital Charges	0	0	0	0	0	0	0	0	108,300	108,300	0	0	108,300
Museum Services	182,300	0	93,500	1,300	19,900	66,500	0	36,300	108,300	508,100	(84,000)	0	424,100
Sports & Leisure Services													
Recreation and Leisure	92,500	100	0	1,500	12,600	19,000	0	0	0	125,700	(108,000)	(8,000)	9,700
Catmose Leisure Contract											1		
Procurement	0	0	0	0	50,000	0	0	0	0	50,000	0	0	50,000
Active Rutland Hub	0	0	48,500	0	2,300	0	0	6,400	0	57,200	(46,200)	0	11,000
Local Sports Alliance	0	0	0	0	2,000	0	0	0	0	2,000	(2,000)	0	0
Leisure & Health	0	0	0	0	0	0	0	0	0	0	0	0	0
Catmose Sports & Swimming	0	0	0	0	0	102,000	0	0	0	102,000	0	0	102,000
School Sports/Games	52,000	0	4,500	2,100	16,000	0	0	0	0	74,600	(45,600)	(28,700)	300
Leisure Capital Charges	0	0	0	0	0	0	0	0	44,300	44,300	0	0	44,300
Sports & Leisure Services	144,500	100	53,000	3,600	82,900	121,000	0	6,400	44,300	455,800	(201,800)	(36,700)	217,300
	4,652,500	16,000	1,921,200	1,858,400	1,288,600	6,717,400	0	121,500	2,214,500	18,790,100	(3,987,500)	(139,900)	14,662,700

# Appendix 6.1: Resources Directorate Budget 2021/22

This Appendix gives the detailed movement in cost centre budgets from the Restated 2020/21 to the proposed budget for 2021/22.

2020/21 Restated Budget - This is the Quarter 2 2020/21 budget adjusted for one off items approved in year e.g. Budget Carry Forwards approved at outturn.

Pressures - New pressures for 2021/22 - details provided in comments

Savings - Identified savings for 2021/22 - details provided in comments

Pay & Inflation - Changes for inflation and pay related items e.g. pension increases

Transfers - budgets transferred between cost centres - details provided in comments

Cost Centre Description	2020/21 Restated Budget	Pressures	Savings	Pay and Inflation	Transfers	2021/22 Budget	Comments
·	£	£	£	£	£	£	
Chief Executives Office							
Rutland One Public Estate (ROPE)	49,000	0	0	3,000	0	52,000	
Chief Executive	204,200	0	0	(3,300)	0	200,900	
Total Chief Executives Office	253,200	0	0	(300)	0	252,900	
Directorate Management Costs							
Corporate Projects	73,000	0	0	600	0	73,600	
Directorate Management	233,400	0	0	3,900	0	237,300	
Total Directorate Management							
Costs	306,400	0	0	4,500	0	310,900	
Communications							
Information Administration	82,600	0	0	1,400	0	84,000	
Communications	164,700	0	0	1,300	0	166,000	
Total Communications	247,300	0	0	2,700	0	250,000	
Total Corporate Costs							
Welland Procurement	37,800	0	0	1,700	0	39,500	
Corporate Subscriptions	32,200	0	0	600	0	32,800	
External Levies	87,000	0	0	1,700	0	88,700	
Total Corporate Costs	157,000	0	0	4,000	0	161,000	
Pensions							
Pension Costs	741,200	0	0	29,800	0	771,000	

Cost Centre Description	2020/21 Restated Budget	Pressures	Savings	Pay and Inflation	Transfers	2021/22 Budget	Comments
	£	£	£	£	£	£	
Pensions	55,000	0	0	0	0	55,000	
Total Pensions	796,200	0	0	29,800	0	826,000	
Audit Services						·	
External Audit & Inspection	65,900	12,600	0	,	0		Increase in audit fees which are nationally set and reflect working remotely and the additional costs incurred by the Audit Firms
Internal Audit RCC Share	91,400	0	0	,	0	93,200	
Total Audit Services	157,300	12,600	0	3,100	0	173,000	
Corporate Financial Expenses Finance Corporate Insurance	562,300 263,800	0	0	7,200	0 0	564,200 271,000	
Corporate Financial Expenses	69,200	0	0	1,400	0	70,600	
Total Corporate Financial Expenses	895,300	0	0	10,500	0	905,800	
Information Technology				,		•	
Head of IT and Customer Services	85,100	0	(500)	2,700	0	87,300	
Information Technology Dept	304,800	0	(600)	(300)	0	303,900	
IT Operational Support	985,100	0	0	28,700	0	1,013,800	
Mobile Phones	30,600	20,000	0	600	0	51,200	Pressure due to more staff working remotely. Position to be reviewed next year when working agreements known.
Telecommunications	55,300	0	(10,000)	1,100	0	46,400	Reduction in telephony costs due to current working arrangements
Printers	40,000	0	(5,000)				Reduction in volume of printing due to current working arrangements
Total Information Technology	1,500,900	20,000	(16,100)	33,600	0	1,538,400	
Business Support							
Business Support Services	788,600	0	(20,000)	14,400	(77,100)	705,900	Post removed from structure
Reprographics & Post Stationery	96,200 8,800	0	(8,100)			90,000 9,000	Savings arising from postage franking contract due to current working arrangments
Total Business Support Services	893,600		(28,100)			804,900	

Cost Centre Description	2020/21 Restated Budget	Pressures	Savings	Pay and Inflation	Transfers	2021/22 Budget	Comments
	£	£	£	£	£	£	
Members Services							
Members Expenses	211,500	47,200	0	6,600			New rate of members expenses from 1st April 2020
Members Training	5,200	0	0	100	0	5,300	
Civic Expenses	6,300	0	0	100	0	6,400	
Total Members Services	223,000	47,200	0	6,800	0	277,000	
Customer Services Team							
Customer Services Improvement	0	0	0	0	0	0	
Customer Services Team	187,500	0	(7,800)	(3,600)	0		Net salary savings
Blue Badge Scheme	19,500	0	0	400	0	19,900	
Total Customer Services Team	207,000	0	(7,800)	(3,200)	0	196,000	
Elections							
Elections - Administration	123,400	0	0	0	0	123,400	
Police Crime Commissioner	0	0	0	0	0	0	
Total Elections	123,400	0	0	0	0	123,400	
Legal & Governance							
Governance	161,300	0	0	9,000	0	170,300	
Social Care and Education Legal							
Service	90,600	0	0	(11,300)	0	79,300	
Standards of Conduct	6,200	0	0	100	0	6,300	
Legal Services	322,600	0	(10,000)	7,800	0	320,400	Market supplement for Solicitor post not used
Total Legal & Governance	580,700	0	(10,000)	5,600	0	576,300	
Human Resources							
Human Resources	387,820	0	(25,000)	2,200	0	365,020	Net salary savings from vacancies
Training, Confs & Seminars	122,480	0	0	2,500	0	124,980	
Total Human Resources	510,300	0	(25,000)	4,700	0	490,000	
Revenues and Benefits							
		·					Higher levels of debt and greater complexity around
Revenues	251,000		0	800	0		cases resulting in additional legal intervention.
AllPay	7,400	0	0	100	0	7,500	
Counter Fraud Section	5,100	0	0	100	0	5,200	
Benefit Processing	1,500	0	0	800	0	2,300	
Housing Benefit Payments	41,300	0	0	0	0	41,300	
Community Care Finance	94,900	0	0	800	0	95,700	
Total Revenues and Benefits	401,200	5,000	0	2,600	0	408,800	

Cost Centre Description	2020/21 Restated Budget	Pressures	Savings	Pay and Inflation	Transfers	2021/22 Budget	Comments
	£	£	£	£	£	£	
Financial Support							
Financial Crisis Support	20,000	0	0	0	0	20,000	
Discretionary Hardship Fund	20,000	0	0	0	0	20,000	
Total Financial Support	40,000	0	0	0	0	40,000	
Total Resources	7,292,800	84,800	(87,000)	120,900	(77,100)	7,334,400	

### Appendix 6.2: Resources Directorate Budget 2021-22

	Employees						Turnefen					Income	
	Employees Other		Premises	Transport	Supplies & Services	Third Party Payments	Transfer Payments	Beebergee	Capital	Total	Other	from Gov't	2021-22
Cost Centre Description	Pay	Expenses	Premises	Transport	Services	Payments	Payments	Recharges	Financing	Expenditure	Income	Grants	Budget
	£	£	£	£	£	£	£	£	£	£	£	£	£
Chief Executives Office													
Rutland One Public Estate (ROPE)	52,000									52,000			52,000
Chief Executive	178,600	10,900		1,500	7,900	2,000				200,900			200,900
Chief Executives Office	230,600	10,900	0	1,500	7,900	2,000	0	0 0	0	252,900	0	0	252,900
Directorate Management Costs													
Corporate Projects	73,600									73,600			73,600
Directorate Management	234,700			700	1,900					237,300			237,300
Directorate Management Costs	308,300	0	0	700	1,900	0	0	0 0	0	310,900	0	0	310,900
Communications													1
Information Administration	71,000				13,000					84,000			84,000
Communications	141,500				24,500					166,000			166,000
Communications	212,500	0	0	0	37,500	0	0	0 0	0	250,000	0	0	250,000
Corporate Costs					,								
Welland Procurement	·				<u>†</u>	39,500		·†	1	39,500		┟┨	39,500
Corporate Subscriptions	+				32,800			· <b> </b>		32,800			32,800
External Levies	+				02,000	88,700				88,700			88,700
Corporate Costs	0	0	0	0	32,800	128,200	0	0	0		0	0	161,000
Pensions					02,000	120,200				101,000		5	
Pension Costs	771,000				+					771,000			771,000
Pensions	55,000				+					55,000			55,000
Pensions	826,000	0	0	0	0	0	0	0	0	826,000	0	0	826,000
Audit Services	020,000	0	U	0	0	U		0	0	020,000	0	U	020,000
External Audit & Inspection					70,900					79,800			79,800
Internal Audit & Inspection					79,800 93,200					93,200			93,200
	0	0		0	,			0		,		-	1
Audit Services	0	0	0	0	173,000	0	0	0	0	173,000	0	0	173,000
Accountancy & Finance	538,500	300		1 000						573,200	(9,000)		501.000
Finance		300		1,600	32,800								564,200
Corporate Insurance	311,700				10,000					321,700	(50,700)		271,000
Corporate Financial Expenses					70,600					70,600	(50.500)		70,600
Accountancy & Finance	850,200	300	0	1,600	113,400	0	0	0 0	0	965,500	(59,700)	0	905,800
Information Technology													
Head of IT and Customer Services	87,200			100						87,300			87,300
Information Technology Dept	298,100	4,600		600	600					303,900			303,900
IT Operational Support	839,400								174,400	1,013,800			1,013,800
Mobile Phones					51,200					51,200			51,200
Telecommunications					46,400					46,400			46,400
Printers			_		35,800	-	-	-		35,800	-		35,800
Information Technology	1,224,700	4,600	0	700	134,000	0	0	0 0	174,400	1,538,400	0	0	1,538,400
Business Support Services					<b> </b>	L							
Business Support Services	707,000	600		400	900	L				708,900		(3,000)	705,900
Reprographics & Post	L				90,000	L				90,000		<u> </u>	90,000
Stationery					9,000					9,000			9,000
Business Support Services	707,000	600	0	400	99,900	0	0	0 0	0	807,900	0	(3,000)	804,900
Members Services													
Training Expenses		5,300								5,300			5,300
Members Services	9,600			500	255,200			]		265,300			265,300
Civic Expenses	[			/ <b></b>	6,400	T		1	]	6,400			6,400
Members Services	9,600	0	0	500	261,600	0	0	0 0	0	271,700	0	0	277,000
Customer Services Team													1

Cost Centre Description	Empl Employees Pay	oyees Other Expenses	Premises	Transport	Supplies & Services	Third Party Payments	Transfer Payments	Recharges	Capital Financing	Total Expenditure	Other Income	Income from Gov't Grants	2021-22 Budget
	£	£	£	£	£	£	£	£	£	£	£	£	£
Customer Services Improvement										0			0
Customer Services Team	174,300	300			500	1,000				176,100			176,100
Blue Badge Scheme	26,900									26,900	(7,000)		19,900
Customer Services Team	201,200	300	0	0	500	1,000	0	0 0	0	203,000	(7,000)	0	196,000
Elections													
Elections - Administration	90,500	10,400			22,500					123,400			123,400
Police & Crime Commissioner										0			0
Elections	90,500	10,400	0	0	22,500	0	0	0 0	0	123,400	0	0	123,400
Legal & Governance													
Governance	170,300									170,300			170,300
Social Care and Education Legal Service	38,500				40,800					79,300			79,300
Standards of Conduct					6,300					6,300			6,300
Legal Services	61,000				55,600	212,600		10,000		339,200	(18,800)		320,400
Legal & Governance	269,800	0	0	0	102,700	212,600	0	10,000	0	595,100	(18,800)	0	576,300
Human Resources													
Human Resources	316,200	14,520		100	40,500					371,320	(6,300)		365,020
Training, Confs & Seminars		8,480			116,500					124,980			124,980
Human Resources	316,200	23,000	0	100	157,000	0	0	0 0	0	496,300	(6,300)	0	490,000
Revenues and Benefits													
Revenues	318,300			600	32,100			7,000		358,000	(48,200)	(53,000)	256,800
AllPay					7,500					7,500			7,500
Counter Fraud Section					7,300					7,300	(2,100)		5,200
Benefit Processing	95,100			500	1,200					96,800		(94,500)	2,300
Housing Benefit Payments						3,629,800				3,629,800		(3,588,500)	41,300
Community Care Finance	98,700			100	1,300					100,100	(4,400)		95,700
Revenues and Benefits	512,100	0	0	1,200	49,400	3,629,800	0	7,000	0	4,199,500	(54,700)	(3,736,000)	408,800
Financial Support													
Financial Crisis Support					20,000	[		]		20,000	[		20,000
Discretionary Hardship Fund					<u> </u>		20,000		<u> </u>	20,000			20,000
Financial Support	0	0	0	0	20,000	0	20,000	0	0	40,000	0	0	40,000
	5,758,700	50,100	0	6,700	1,214,100	3,973,600	20,000	17,000	174,400	11,214,600	(146.500)	(3,739,000)	7,334,400